



An agency of the Department of Human Settlements

Pathways to Spatial Transformation





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ABBREVIATIONS

AD	Access Distance	LDI	Land Developable Index
BEE	Black Economic Empowerment	KMRU	Knowledge Management and Research Unit
BEPP	Built Environment Performance Plan	M&E	Monitoring and Evaluation
BETA	Beneficiary Experience Tracking Application	MSP	Master Spatial Plan for Human Settlements
BNG	Breaking New Ground	MTSF	Medium Term Strategic Framework
CoGTA	Cooperative Governance and Traditional Affairs	NDHS	National Department of Human Settlements
CP	Catalytic Projects	NDP	National Development Plan
CRU	Community Residential Unit	NHNR	National Housing Needs Register
DALRRD	Department of Agriculture, Land Reform and Rural Development	NMT	Non Motorized Transport
DU	Dwelling Units	NPDG	Neighbourhood Planning and Design Guide (Current Red Book)
ECD	Early Childhood Development	NSDF	The National Spatial Development Framework
EI	Ecological Infrastructure	NSTETR	National Spatial Transformation and Economic Transition Regions
EIA	Environmental Impact Assessment	OM	Open Market
EPHP	Enhanced Peoples Housing Process	PDAs	Priority Development Areas/Previously known as PHSDAs
EPWP	Expanded Public Works Programme	PGDS	Provincial Growth and Development Strategy
ERI	Environmental Risk Index	PHDAs	Priority Housing Development Areas
FLISP	Finance Linked Individual Subsidy (now known as First Home Finance)	PHSDAs	Priority Human Settlement Housing Development Areas
GHI	Geotechnical Hazard Index	SA	Student Accommodation
GEHS	Government Employees Housing Scheme	SACN	South African Cities Network
GHSPD	Guidelines for Human Settlement Planning and Design (Previous Red Book)	SAPS	South African Police Service
GIS	Geographic Information Systems	SH	Social Housing
HA	Hectare	SMMEs	Small, Medium and Micro Enterprises
HDA	Housing Development Agency	SPLUMA	Spatial Planning and Land Use Management Act
HH	Households	SIFHS	Spatial Investment Framework for Human Settlements
ICT	Information and Communications Technology	STPT	Spatial Transformation Planning Tool
IRDP	Integrated Residential Development Programme	STST	Spatial Transformation Scoring Tool
IUDF	Integrated Urban Development Framework	UMP	Urban Management Plan
LC	Land Capability	WD	Walking Distance

INTRODUCTION

This publication on spatial transformation outlines the approaches taken to analyze, score and monitor spatial transformation at the Housing Development Agency (HDA) at different scales (project and area) and in different programmatic initiatives (IRDP, catalytic & PDAs). These approaches have an indicator focus. This focus assists the HDA to quantify spatial transformation outcomes and has assisted in developing pathways to achieve spatial transformation.

Spatial transformation is an essential concept in the South African housing sector and has a specific meaning in the South African context (HDA, 2017a). Spatial transformation is defined as “far-reaching urban change or urban restructuring” (Maritz, Van Huyssteen, Le Roux, Pieterse, Ndaba, Mans and Ngidi, 2016: 4). In the South African context, spatial transformation generally considers efforts to address the apartheid spatial structure and policy frameworks post-1994 emphasise transforming settlements and cities (Maritz et al., 2016). In the HDA’s publication on the ‘Assessment of the Integrated Residential Programme Development (IRDP) and its impact on Spatial Transformation’, transformation is defined as:

“a spatially defined, socially embedded process; [...] an interrelated series of materially driven practices, whereby the form, substance and overall dimensions of urban space are purposefully changed to reflect the principles of a more equitable social order’ (Williams, 2000: 169 in SPLUMA, 2015). Spatial transformation is a process that is used to address the spatial legacy of apartheid hence it is imperative to look to the past, present and future when transforming the built environment.” (HDA, 2017a: 10)

South African Cities Network (SACN) define spatial transformation as “the exercise of changing the form and function of space in a manner that directly benefits economic development” and highlights three focus areas for spatial transformation namely “urban patterns, dynamics and logistics” (SACN, 2015a: 10). Within transforming urban patterns there is a need to prevent urban sprawl and low densities as well as address historical spatial segregation with regard to class structure, land uses and unsustainable spatial trends (*ibid*). Within transforming urban dynamics, SACN recognises the need to address “ageing, resource-intensive and fragmented infrastructure networks as well as inefficient institutions” and address spaces that are anti-informal due to high regulation (*ibid* 10). Lastly, within transforming logistics is the need to “promote infrastructure systems that are central to urban flows of resources, people, and goods” (*ibid* 10-11).

Another publication by SACN (2015b) explains the objective of spatial transformation. It states that the transformation objective should realise “the need for inclusivity, mobility and access, economic development that drives local and national growth prospects and transforms space in a manner that is socially and environmentally sustainable” (*ibid* 4). Spatial transformation in South Africa is about significant change in the urban environment that emphasizes the need to change historical spatial patterns for economic development and includes a wide range of criteria for sustainable settlements.

SPATIAL TRANSFORMATION IN POLICY FRAMEWORKS & LEGISLATION

The National Spatial Development Framework (NSDF) relates a similar definition of spatial transformation as:

“[t]he carefully and collaboratively planned and well-managed process of (1) locating infrastructure, (2) providing social services, and (3) allowing, placing and incentivising economic activities in settlements in such a way that the segregated spatial patterns inherited from colonial and Apartheid times are broken down, and the inefficiencies, injustices and inequalities in access to economic and other opportunities resulting from these past patterns are corrected” (DALRRD, 2023: 19-20).

The NSDF identifies spatial transformation within one of the five spatial outcomes for the country (ibid). In the National Spatial Outcome 2, “National-scale corridors and regions of opportunity enable sustainable and transformative urbanisation, urban consolidation, mutually beneficial urban and rural linkages, and ecological management”, the NSDF highlights the need to accommodate settlement growth and urbanisation in urban regions and nodes with a focus on development corridors and ‘National Spatial Transformation and Economic Transition Regions’ (NSTETR) (ibid 102).

Several other frameworks and legislation contextualise spatial transformation in South Africa. In the Integrated Urban Development Framework (IUDF), the outcome envisioned is spatial transformation, which is defined as “a sustainable growth model of compact, connected and coordinated cities and towns” (COGTA, 2016: 7). The IUDF identifies four strategic goals: ‘Spatial integration’, ‘Inclusion and access’, ‘Growth’, and ‘Governance’ (ibid 8). The IUDF is informed by the spatial transformation outcome and the conception of urban South Africa set out in the NDP (ibid). Chapter Eight in the National Development Plan (NDP) discusses changing the space economy and human settlements (Harrison and Todes, 2013). It gives “strong emphasis to the importance of spatial transformation in addressing concerns with poverty and inequality” (ibid 1). It argues that legacies of spatial segregation still pervade at different scales, and the locations of employment and homes are important (ibid).

Spatial Transformation relates to the Spatial Planning and Land Use Management Act (SPLUMA) as development principles include that of spatial sustainability, efficiency, spatial resilience, and spatial justice (South Africa, Spatial Planning and Land Use Management Act, 2013). Spatial justice principles in SPLUMA highlight the need to address past spatial imbalances, include previously excluded people through different mechanisms, and improve access to land by previously disadvantaged (ibid). Spatial sustainability principles speak to locating development in sustainable locations and creating viable communities; and efficiency principles include optimally utilizing infrastructure and resources (ibid). These principles align with the outcomes of creating spatially transformed settlements.

WHY IS IT NECESSARY TO MONITOR SPATIAL TRANSFORMATION?

In the HDA (2017a: 31) publication on spatial transformation in IRDP projects, an important finding was a discrepancy between "urban planning and housing delivery logic". Spatial transformation centres around an urban planning logic and can contradict the housing delivery logic (*ibid*). One suggestion of the 2017 Spatial Transformation study was to "Enhance and Implement the Spatial Transformation Scoring Tool to measure the impact on Spatial Transformation" (*ibid* 33). Spatial Transformation scoring, monitoring, planning and analysis allow the HDA to convert human settlement targets into achievements and alert the HDA regarding red flags and when and where to intervene. It provides for prioritisation, i.e., stop working on the wrong projects and reclassify, and is a source of comparative analyses among projects.

Other frameworks have come up with similar suggestions, such as the NSDF. Within the NSDF's 'National Action

and Key Role-Player' of Sub-frame Two, 'National System of Nodes and Corridors' it was highlighted that there is a need for "a collaboratively prepared and mutually agreed to 'intergovernmental spatial transformation accountability mode' by which all three spheres of government, sector departments and non-State actors will individually and collectively hold each other accountable for their planning, funding and investment decisions and delivery programmes about (1) investment in national priority spaces, (2) the pursuit of national spatial transformation and economic transition objectives, and (3) the care and respect for, and well-considered utilisation of our national natural resource base" (DALRRD, 2023: 124). Within the national action for this frame, it is recognised that there is a need to support the Department of Human Settlements Priority Human Settlement Housing Development Areas (PHSHDAs), now termed Priority Development Areas (PDAs) (*ibid*).

SPATIAL TRANSFORMATION AT THE HDA: EVOLUTION OF SCALE AND TOOLS

Over the last few years, the M&E, Knowledge Management and Research Unit (KMRU) has developed various spatial transformation instruments to monitor, plan and understand spatial transformation. The HDA published an action research report analysing spatial transformation in one of the government's housing programmes, the Integrated Residential Development Programme (IRDP), analysing four case studies (HDA, 2017a). One of the outputs of the action research report was a list of indicators for measuring spatial transformation. The indicators were subsequently extensively consulted with numerous public, private, and academic sector stakeholders. From stakeholders' engagements, in 2018/19, the unit designed and developed the Spatial Transformation Planning Tool (STPT) to assess housing projects classified as catalytic. Catalytic projects are intended to be high-impact, sustainable and integrated mega-human settlement projects (HDA, 2017b). More recently, in 2019/2020, to give effect to the HDA regulations (HDA, 2014b) on PDAs (Priority Development Areas), the unit developed a monitoring and evaluation approach for PDAs [previously known as Priority Housing Development Areas (PHDAs) or Priority Human Settlement Housing Development Areas (PHSHDAs)].

The scale of IRDP/Catalytic and that of PDAs is different. Hence, the indicators are various. Wong (2006) writes on spatial scales in relation to 'Indicators for Urban and Regional Planning', and explains that spatial scales and indicators have challenges, including inter-area variance decreases with larger boundaries, internal variability increases with larger scales, and reliance on one geographic scale to track deprivation has potential challenges when this is done over time. An appropriate spatial scale is needed to measure a particular deprivation (ibid). SACN (2016a) notes that the term spatial transformation has been used loosely with changeable and abstract meanings; it is envisioned that through an indicator focus and an exploration of different scales, spatial transformation can be measured and defined more comprehensively. Aligning to the same reasoning the HDA has drawn out indicators for IRDP/CP as a project-based scale and PDAs as an area-based scale (see Annexure A). These indicators were developed by examining the different scales' datasets, undertaking consultations, and determining envisioned outcomes.

The IRDP study developed the Spatial Transformation Scoring Tool (STST) as an **analysis tool** to understand the spatial transformation impact in selected IRDP projects, namely Lufhereng, Fleurhof, South Hills and Malibongwe Ridge (HDA, 2017a). For catalytic projects, the STST after

numerous consultations, was adapted and renamed the Spatial Transformation Planning Tool (STPT) to monitor projects. The STPT is a **planning and monitoring tool** to monitor CP. A **monitoring and evaluation (M&E) approach** was developed for PDAs to monitor their change and progress. The strategy is heavily based on spatial analyses and visualised as infographics to depict change in the PDAs.

1.1. SPATIAL TRANSFORMATION IN IRDP PROJECTS

The IRDP was "initiated to facilitate and guide housing development that occurs in well-located areas that provide convenient access to urban amenities, including places of employment" (HDA, 2017a: 13). IRDP is a tool "for the planning and development of human settlements that include all the necessary land uses and housing types and price categories to become a truly integrated community" (ibid 13). The spatial transformation criteria scored change in the urban environment and used criteria around the land, integration, economic development and the like to measure transformation (HDA, 2017a). Four projects were assessed on these pillars; see previous publication (HDA, 2017a). The Spatial Transformation Planning Tool for CP was developed from this study.

1.2. STPT for CP

The STPT, developed by the M&E and KMRU, was used to assess Catalytic Projects (CP). The Catalytic Projects National Business Plan (HDA, 2016a: 13) quotes the Master Spatial Plan for Human Settlements (MSP), also known as the Spatial Investment Framework for Human Settlements (SIFHS), in the definition of a catalytic project:

"National Priority human settlements catalytic projects can range from mega scale inclusionary neighbourhoods to seemingly small but high impact interventions. The underlying principle of all of these is that they are all spatially, economically and socially targeted interventions whose main objective is to intervene to deliberately restructure settlement patterns and impact on the environment".

The detailed criteria for selecting catalytic projects is included in Annexure B while the overarching criteria for prioritizing projects is included in Annexure E. From the assessments, it is noted that the scale of intervention in

terms of envisioned housing yield does vary across the different catalytic projects, and to assess the impact to spatial transformation, it is necessary to undertake a project-by-project assessment. The HDA has completed 23 project evaluations for CP (see complete list of evaluations on page 41). Based on the availability and accessibility of requisite data sets the HDA focused on 6 of the 10 pillars to undertake evaluations as well as identifying risks and mitigations (see page 42-43). From the evaluations, an illustrating example of scale impact is the comparison of 'Land Value Add' (which measures the existing amenities and services in terms of distance via Red Book provisions) and 'Integration' (which counts the existing and planned amenities and services with planned and current population increase via Red Book provisions). Where there is a high envisioned yield in the area for the project, 'integration' will have a lower score in terms of access to amenities and services, highlighting a red flag that where large-scale projects are implemented, there is a need to understand the impact in terms of population in the area.

The STPT has since evolved to encompass approximately 160 indicators within ten pillars (see Annexure A). The spatial transformation indicators aim to monitor change in the urban environment via the ten pillars. It was a tool that evolved and was adapted with the unit's interaction with project managers, town planners and other professionals in the sector. In essence, the STPT imbibes the following functions:

A **Planning Tool** that allows the HDA to convert Human Settlements **targets** into achievements

Alert the HDA re **Red Flags** and when and where to Intervene

Project **prioritization**: Stop working on the **wrong projects** and **reclassify**

Source of **comparative analyses** among projects

Ten Pillars of Spatial Transformation



+160 Indicators for Monitoring Catalytic Projects

1.3. Monitoring and Evaluation Approach for Measuring Spatial Transformation in PDAs

Priority Development Areas (PDAs) [previously known as Priority Housing Development Areas (PHDAs) or Priority Human Settlement Housing Development Areas (PHSHDAs)] are intended to “support municipalities to prioritise housing development applications in terms of SPLUMA thus directing housing finance to areas that promote inclusive residential markets instead of further segregating people by race, age and gender” (NDHS, 2019a: 12). PDAs are outlined in the Housing Development Agency Act of 2008, under Section 7 (3) of the functions of the agency is to:

“(3) In performing its functions the Agency may –

- (a) declare priority housing development areas for residential and community purposes in accordance with integrated development plans and provincial spatial development frameworks;
- (b) develop and submit a development plan for such priority development areas as contemplated in subsection 1(a); and
- (c) implement such measures as may be prescribed to fast-track housing development in the declared priority housing development areas.”

(South Africa, Housing Development Agency Act, No 23 of 2008: 13)

In addition, in the PDA policy compiled by the HDA in 2014, it states the purpose of the PDA is “to accelerate delivery of sustainable human settlements for a broad range of income groups within an integrated mixed-use development as

prioritised in the municipal integrated development plan” (HDA, 2014a: 8). This illustrates the policy intentions to accelerate, integrate and prioritise housing delivery in line with integrated development plans (IDP).

McKenna (2020: 13), in her assessment of PDAs, notes that the policy intended to “promote intergovernmental coordination and to align policies and budgets around the concerted and coordinated development of a particular geographic area”. The assessment highlights a mixed evaluation of PDAs where some “reflects a stronger alignment between the project list and planning frameworks and objectives, while in other instances the selection of PHSHDA’s implies a divergence of priorities” (ibid 16). McKenna also notes that even where there is synergy between housing projects and SDFs there is a lack of alignment with regard to the finer aspects of urban development principles such as “the design of the development, the interconnections with existing settlements, the overall functioning of the development” (ibid 18). As highlighted earlier, the M&E Approach for spatial transformation intends to bring greater attention to and measure these aspects to resolve discrepancies between housing delivery and urban planning logic.

The M&E Approach intends to evaluate spatial transformation and consolidation that assess the impact of spatial justice and spatial efficiency; access to accommodation, social, connective and economic infrastructure; and the delivery of various quality housing typologies as outlined in the framework (NDHS, 2019a). From the policy (HDA, 2014a), the principles of PDAs are outlined:

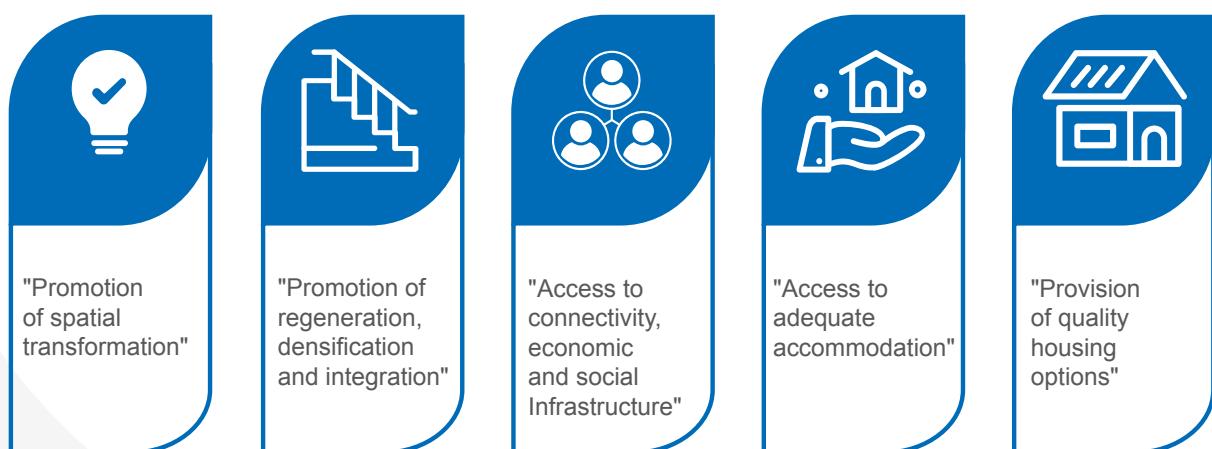


Figure 1: Principles of PDAs (HDA, 2014a: 13-14).

The outcomes that PDAs intend for spatial transformation and consolidation are:

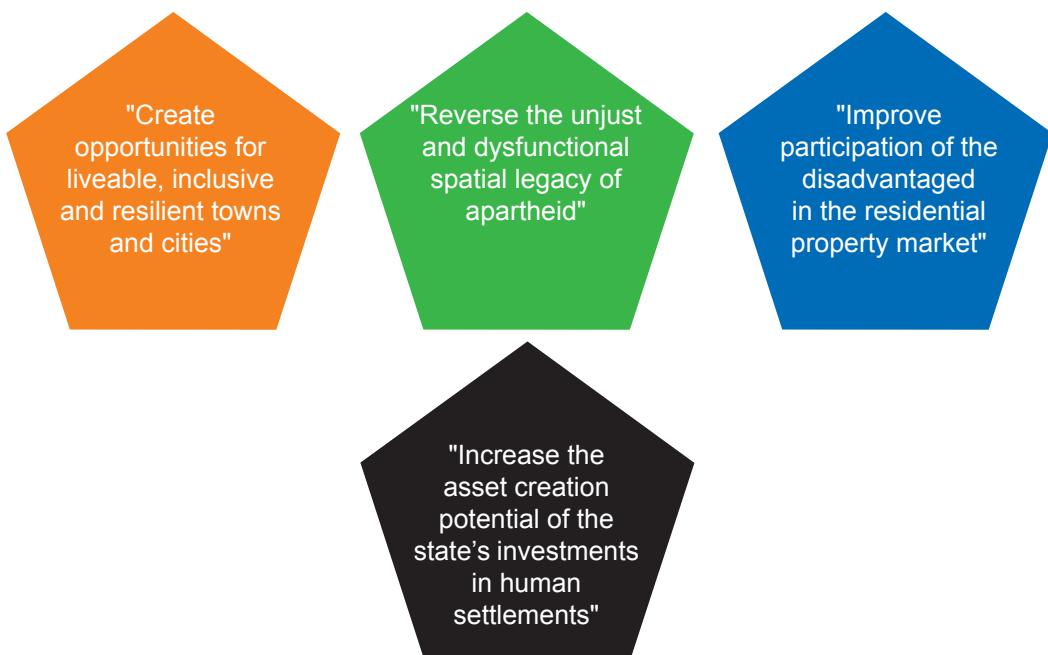


Figure 2: Outcomes of PDAs (NDHS & HDA, 2020: 9).

Thirteen pillars and corresponding indicators for spatial transformation have been derived from: the principles and outcomes of PDAs; research; knowledge of design principles; datasets; previous work and lessons on spatial transformation; and consultations (see Annexure A). The

thirteen pillars have been linked to the outcomes. The Monitoring Approach for PDAs is included in Annexure C.

The diagram below explains the spatial transformation model for PDAs:

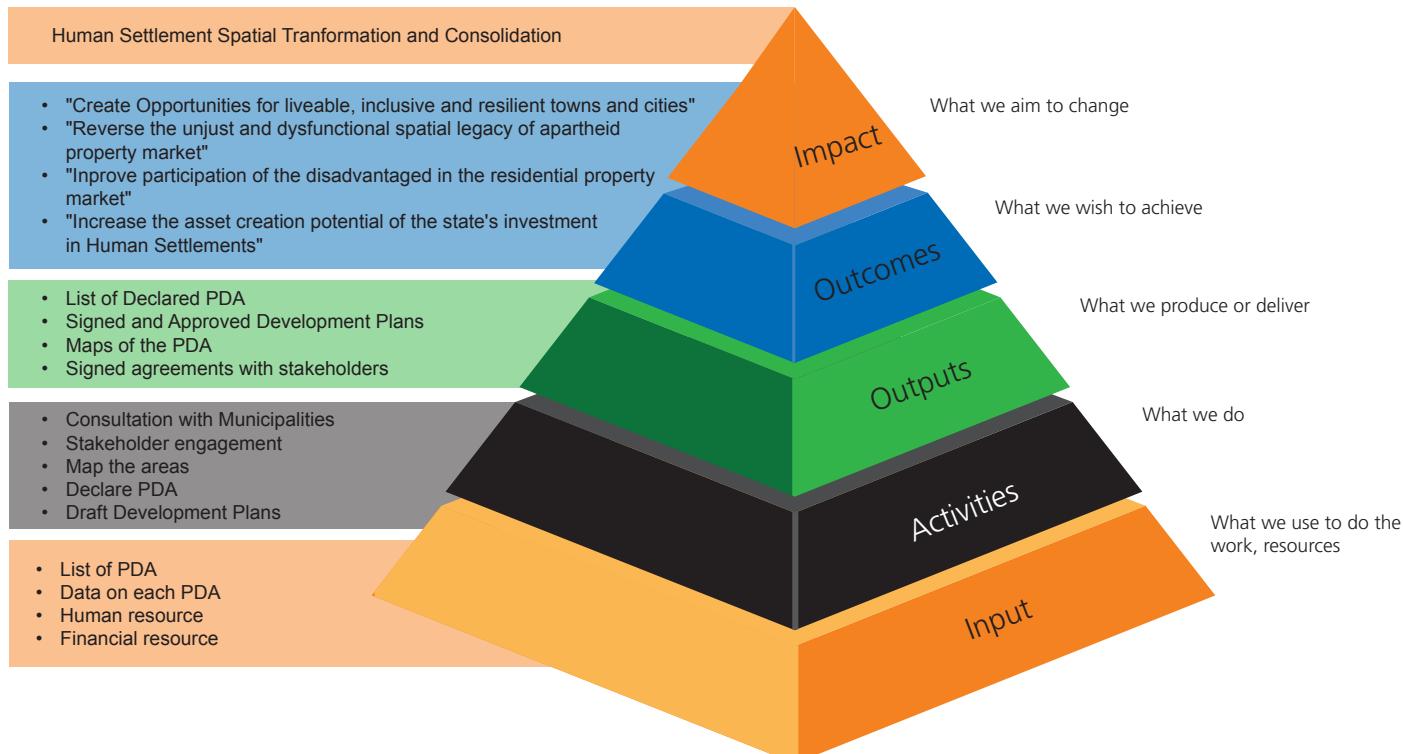


Figure 3: Spatial Transformation and Consolidation Model for PDAs (HDA, 2014a; NDHS & HDA, 2020: 9).

The 13 pillars for monitoring PDA's are illustrated below:

Thirteen Pillars of Spatial Transformation



Thirteen Pillars of Spatial Transformation in PDAs.

The HDA based on the 13 pillars has undertaken analysis for 7 PDAs (see page 41 for complete list) and a baseline analysis of 'Port St Johns PDA' is on page 44. Baseline analysis is key in tracking change and monitoring patterns over time.

BENCHMARKING INDICATORS

Maritz, Van Huyssteen, Le Roux, Pieterse, Ndaba, Mans and Ngidi (2016) explore spatial transformation in relation to sub-city indicators. They explain indicators in the South African spatial transformation context. Indicators for spatial transformation provide a means to measure spatial change; they "add value in providing some indication of embedded spatial patterns and the areas undergoing the biggest changes within cities..., and also in addressing questions related to the spatial relationships between such changes" (ibid 9). However, "[i]t should be acknowledged that spatial change can be depicted on numerous levels and that no one indicator can provide a clear indication of spatial transformation, experiences of people within cities, etc." (ibid 9).

According to SACN, the built environment has three defining elements: "land, settlements (i.e. physical buildings, infrastructure and services) and mobility systems (transport)", and there is a need to understand as well as transform these components for the improvement of the functioning of the city (SACN, 2016b: 62). According to the SACN (2016a), spatial transformation needs to be monitored with an outcome focus. SACN (2016a:76) highlights that "instead of measuring outputs (e.g. the number of houses, title deeds, land parcels or buses delivered), indicators need

to be developed to measure the spatial outcomes and changes to the urban experience". This publication has developed indicators to monitor spatial outcomes and with regard to changes in the urban experience, the HDA has embarked on a digital capability to track beneficiary experience in the Beneficiary Experience Tracking Application (BETA). This measures quality of place, life and growth for recipients of human settlement subsidies (see forthcoming HDA publication on BETA).

Within the Spatial Transformation Planning Tool, there was a need to set parameters classifying the indicators in terms of green (good progress), amber (medium progress) or red (needs some work). Benchmarks have been set for the following pillars: Transversal Alignment, Land Value-Add, Integration and the Human Settlements Transformation Scorecard. The benchmarks were determined using the various standards available, including Red Book provisions, supply-chain policy and infrastructure standards. In 2019, the National Department of Human Settlements released the NPDG with revised standards, and subsequently, the unit updated the benchmarking document to reflect the new standards. See Annexure D, Benchmarks A reflects criteria from the previous red book and Benchmarks B reflects criteria from the current revised NPDG.

TOWARDS A REFINEMENT OF METHODOLOGIES FOR GREATER SPATIAL TARGETING AND ANALYSIS

The Spatial Investment Framework for Human Settlements (SIFHS) recognises the need for spatial targeting in human settlements. It explains that it is "support directed to specific geographical areas, or to expected outcomes supported by fiscal programmes. It occurs at different scales, from national to provincial to regional, local and precinct level" (HDA, 2016c: 7). The criteria for prioritising projects in the SIFHS are included in Annexure E. Geographic Information Systems (GIS) processes and population density analysis provide methodologies to measure spatial transformation with particular regard to understanding access to services/amenities. The methods employed provide an area-based analysis of proximity and service to the population for amenities and services. The unit has been investigating a more targeted approach to analysing spatial transformation. This section explains current and new (currently exploring) methodologies.

For catalytic projects, two methodologies were used to understand the relationship between amenities and services – proximity and population catchment - as defined by the National Department of Housing's Guidelines for Human Settlement Planning and Design (GHSPD – Previous Redbook) and subsequently the National Department's NPDG (current Red Book) (CSIR, 2000; NDHS, 2019b). In Catalytic Projects, 'Land Value Add' measures the existing amenities and services (AfriGIS datasets) in terms of distance via Red Book provisions from the centroid of the project and 'Integration' estimates the current (AfriGIS datasets) and designed (Layout plans and Catalytic Projects Programme reports) amenities and services with planned and current population via Red Book provisions. 'Land Value Add' reflected a distance analysis with amenities and services from the centroid of the project. 'Integration' was a population analysis using the Enumeration Area with a 1km buffer population size (Stats SA, 2011) and an estimated population increase using planned households with the average household size per province from the Community Survey 2016 (Stats SA, 2016).

A population calculation for PDAs was used to determine sufficient amenities and services. The PDA analysis reflected the current population from the Geoterra Image – SA (GTI) (2020) data. The unit has experimented with adapted methodologies based on City of Johannesburg's nodal review to measure spatial transformation and aims to investigate these methodologies for greater spatial targeting within PDAs. The COJ (2018) Nodal Review modelling exercise was used to "define the areas of greatest potential in the City for high-intensity urban development forming the evidence-based planning component" (COJ, 2018: 8). The analysis is based on "connectivity and access" on a hexagonal grid which measures 400m by 400m per hexagon (ibid 9). It used "current street networks and how they promote walkability, access to public transit stations, and various amenities. Importantly, it focused on walkability and public transit, rather than car use" (ibid 9). The scoring is based on the following methodology, "[t]he wider the area one can reach on foot from the centre of each cell, the higher the walkability score, and the more conducive that neighbourhood is to walking" (ibid 9).

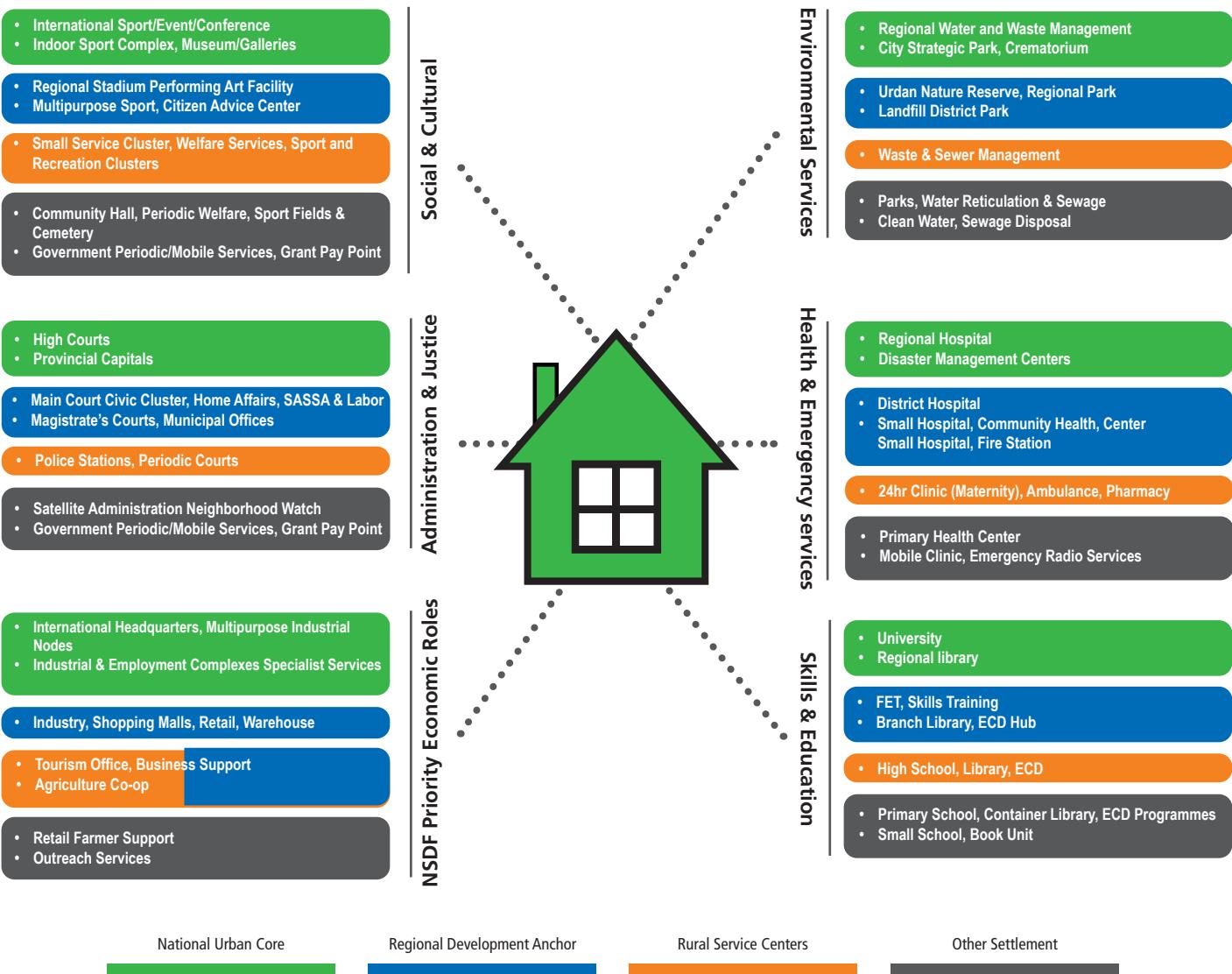
Two methodologies have been applied to the hexagon approach: the first is walkability via the road network, and the second is walkability via the developable land index. The HDA has developed the Land Developable Index (LDI) and "is generated using spatial overlay methods based on data layers of the Geotechnical Hazard Index (slope and dolomite), Environmental Risk Index (rivers, wetlands, estuarine functional zones), Land Capability (existing plantations, afforestation potential, natural forest, existing field irrigation, agriculture potential, mining rights, mine dumps) and Ecological Infrastructure (ecosystem threat status, biodiversity planning, protected areas, habitat quality). These indices have various levels of developability and were therefore assigned different values on a 0-100 scale" (HDA, 2018a). Where the COJ (2018) Nodal Review developed an index for an urban potential model, this analysis looks at a specific amenity/service and accessibility to that amenity based on network analysis and developability assessment. This methodology and usefulness in understanding spatial transformation need further refining and interrogation to assist with spatial targeting.

LESSONS LEARNT AND FUTURE RESEARCH OPPORTUNITIES

There were several lessons learnt working with the different tools to measure spatial transformation. Firstly, for catalytic projects, the type and quality of information received mainly depend on the role of the HDA. If the HDA is an implementing agent, more information is obtained because contractors and service providers will report to the HDA. In contrast, the data is limited if the HDA is a programme manager. In the future, there is a need to cement close relationships with implementing agents of different projects and municipalities to receive updated ground truth information. Secondly, catalytic projects are in various stages of development. It was, therefore, necessary to include the stage of the project and an overview of envisioned housing, housing typology breakdown, the opportunities for the financial year and the stakeholders to understand the dynamics of the individual projects. Thirdly, two methodological approaches were used for catalytic project analysis for amenities and services, referred to in the GHSPD and NPDG – distance and population (CSIR, 2000; NDHS, 2019b). Distance analysis analysed existing amenities and services, and population and expected population increase examined if amenities and services will service anticipated growth. This assists in identifying

gaps in the provision of supporting amenities and noted that there is a need to plan for an increase in population for housing projects.

For benchmarks in catalytic projects and PDAs, the benchmarking criteria must be refined to apply to various contexts and projects. Currently, benchmarking criteria have been created for four pillars. There is an opportunity to extend the benchmarking process for better and complete assessments. Under transversal alignment for catalytic projects and PDAs, it is necessary to define which objective of the various policies it aligns to for greater specificity. The STPT measures transformation on a project level and the M&E approach for PDAs monitors on an area level. There is a need to refine criteria to ensure the measurement of spatial transformation in a city/town, including at a project and an area level. The recently released NSDF has outlined a set of criteria for social services at different scales of urban/rural areas (see image below). This could provide a helpful starting point for this level of assessment. In addition, as mentioned in the previous section, methodologies can be refined for greater spatial targeting.



Social Service Model, Source Adapted from: DALRRD, 2023: 99 (Extract from NSDF and reordered).

For many pillars, information is not necessarily standardised or available for example indicators under beneficiaries in catalytic projects such as race, income, education, and grants. The recording of these details is not standardised across provinces and is a challenge to obtain. Beneficiary management within the human settlements sector needs refinement and standardisation. In addition, only some of the information regarding the criteria in the tools is readily available. There is a need to review documentation, e.g. reports and layout plans, to obtain it. The work is tedious,

laborious and slow. Relationships must be built with numerous committed stakeholders to design, develop and deploy a relevant paradigmatic tool to undertake comprehensive analyses across spheres and sectors.

With regard to PDA's the HDA has recently started a change detection exercise to monitor changes to key indicators over time (from 2020 to 2023). This will assist to understand the impact of state intervention in the Priority Development Areas.

CONCLUSION

Maritz et al. (2016) mention that no single indicator can measure spatial transformation. There are limits to an indicator focus; there is a risk that an indicator focus creates a focus on a numerical or check box interpretation of the urban and may ignore some of the more subtle nuances of urban experience (SACN, 2016a), design and form. However, the various tools designed and used by the HDA have given us tools and scales to start adding definitions and understanding to spatial transformation. There is room for further investigation and expansion in the pillars and indicators explored, and this publication intends to open the scope and tools to measure and monitor spatial transformation in our projects, areas, towns, and cities.

The HDA envisions that the tools will be used by HDA employees, practitioners, government departments and other stakeholders in the urban environment. The HDA welcomes further engagement on methodologies, indicators and benchmarking.

Note: ‘Developing a Spatial Transformation Scoring Tool to Monitor South African Catalytic Housing Projects’ was first delivered to the 55th ISOCARP Congress in Jakarta, Indonesia, in 2019.

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Catalytic Data Engagements and Data Sources

To populate the indicators of the spatial transformation analysis for catalytic project various sources were engaged including Catalytic Project Programme (CPP) submissions and reports, Project Officers and engagements with Project Teams in the various regional offices of the HDA, engagements with Catalytic Project Programme service provider, Project Reports, Company BEE Profiles, HDA Housing Market Dashboard, HDA GIS Calculations, layout plans and other general project information available.

PDA M&E Framework Consultations

Various consultations took place in creating the PDA Framework and we would like to acknowledge the contribution of the HDA PDA unit: Rashnee Atkinson (now NDHS), Mpho Mafinya and Mazwi Tladi; City of Johannesburg and Service Provider for Greater Alexandra PDA: Ayanda Ngcobo (COJ), Theo Pretorius (Plan Associates) and Herman Strydom (Plan Associates); National Department of Human Settlements M&E unit; and the various Provincial Forums led by the National Department of Human Settlements.

Annexure A: Spatial Transformation Matrix

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			PDAs	
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement	Pillars	Area-level Indicator
		Well located, affordable land based on the housing demand/ needs analysis that is suitable for human settlement development and the progressive upgrading of informal settlements	Scale of Achievement 0-2		Number. of approved beneficiaries (child headed HH, senior citizen HH, military veterans included)	Number	Current number of Residential Units in the Area	Number
		The use of State Owned Land for human settlement development and the progressive upgrading of informal settlements	Scale of Achievement 0-2		Number of non-qualifiers	Number	Land size of the PDA	Number in Hectares
		Land that meets the strategic priorities of the human settlements mandate and that can be used to catalyse private sector investment at a precinct and/or regional scale	Scale of Achievement 0-2		Number of hectares of developable state owned land available for human settlements developments	Number in Hectares	Informal Settlements in the Area	Number
					Number of hectares of vacant developable private owned land available for human settlements developments	Number in Hectares	Vacant Land Ownership within PDA. (Hectares)	Number in Hectares
					Number of Early Childhood Development Centers	Number: Analysed through benchmarking [Distance]	Vacant Land in Developable Areas	Number in Hectares
					Number of Primary Schools	Number: Analysed through benchmarking [Distance]	Are there any land within the PDA that are under claims	Yes/No
					Number of Secondary Schools	Number: Analysed through benchmarking [Distance]	Please provide details of the current land claims under way?	Open-Ended
					Number of Tertiary Facilities	Number: Analysed through benchmarking [Distance]	How much land is developable in the PDA? (Hectares)	Number in Hectares
					Number of Primary Health Care Clinics	Number: Analysed through benchmarking [Distance]	From the land identified what is the stage of development readiness (what phase in the town planning processes is the land in)? If land is in different phases, please expand and elaborate]	Open-Ended

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			Pillars	Project-level Indicator	Type of Measurement	Area-level Indicator	Type of Measurement
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement					
Land											
				Number of Hospitals	Number: Analysed through benchmarking [Distance]	What are security measures are in place to protect againsts land and/or house invasions? [Where projects are in planning and implementation]				Open-Ended	
				Number of Libraries	Number: Analysed through benchmarking [Distance]	Does the PDA fall within the Urban Development Boundary?				Yes/No	
				Number of Community Centres/ Halls	Number: Analysed through benchmarking [Distance]	Number of Residential Structures				Number	
				Number of Multi-Purpose Centers	Number: Analysed through benchmarking [Distance]	Number of Commercial Structures				Number	
				Number of Department of Home Affairs Offices	Number: Analysed through benchmarking [Distance]	Number of Community Service Structures				Number	
				Number of Department of Labour Offices	Number: Analysed through benchmarking [Distance]	Number of Educational Structures				Number	
				Number of Department of Social Development Offices	Number: Analysed through benchmarking [Distance]	Number of Health Care Facilities Structures				Number	
				Number of SASSA Offices	Number: Analysed through benchmarking [Distance]	Number of Industrial Structures				Number	
				Number of Social Grant Pay Points	Number: Analysed through benchmarking [Distance]	Number of Institutional Structures				Number	
				Number of Police Stations	Number: Analysed through benchmarking [Distance]	Number of Mining Structures				Number	
				Number of Fire Stations	Number: Analysed through benchmarking [Distance]	Number of Recreation and Leisure Structures				Number	
				Number of Homes for the Aged	Number: Analysed through benchmarking [Distance]	Number of Transport Structures				Number	
				Number of Child and Youth Care Centres	Number: Analysed through benchmarking [Distance]	Number of Utilities and Infrastructure Structures				Number	
				Number of Post Offices	Number: Analysed through benchmarking [Distance]	Unclassified				Number	

Spatial Transformation Theme	IRDP (original spatial transformation indicators)		Catalytic Projects				Type of Measurement
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement	
Land	Land Value Add (Existing)	Land	Number of ICT Hubs	Number: Analysed through benchmarking [Distance]	What are the water and sewer capacities in the area?	Open-Ended	
			Number of shopping complexes	Number	What is the electricity capacity in the area?	Open-Ended	
			Number of title deeds issued	Number	What is the condition and capacity of the road infrastructure in the area?	Open-Ended	
			Percentage of title deeds issued to women	Percentage Number	What is the refuse removal capacity in the area?	Open-Ended	
			Is there existing bulk water and sewer?	Open-Ended	What is the capacity and accessibility of the ICT infrastructure?	Open-Ended	
			Is there existing bulk electricity?	Open-Ended			
			Is there existing road infrastructure?	Open-Ended			
			Is there existing ICT infrastructure?	Open-Ended			
			Is there infrastructure upgrading required?	Yes/No			
			Number of households living in informal settlement	Number			
PDAs	Land Value Add (Future)	Land	Number of approved beneficiaries (child headed HH, senior citizen HH, military veterans included)	Number			
			Number of non-qualifiers	Number			
			Number of hectares of developable state owned land available for upgrading of informal settlements	Number in Hectares			
			Number of stands zoned for open market residential use	Number in Hectares			
			Percentage of stands zoned for open market residential use and owned by private sector	Percentage Number			
HOUSING DEVELOPMENT AGENCY	Land Value Add (Future)	Land	Number of stands zoned for commercial use	Number			

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			PDAs		
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement	Pillars	Area-level Indicator	Type of Measurement
Land	Land Value Add (Existing)	Integration	Percentage of stands zoned for commercial use and owned by private sector	Number of stands zoned for industrial use	Percentage Number	Number	Number of Early Childhood Development Centers	Number: Analysed through benchmarking [Population]	
			Percentage of stands zoned for industrial use and owned by private sector	Number of stands zoned for institutional use	Percentage Number	Number	Number of Primary Schools	Number: Analysed through benchmarking [Population]	
			Percentage of stands zoned for institutional use and owned by private sector	Number of stands zoned for institutional use	Percentage Number	Number	Number of Secondary Schools	Number: Analysed through benchmarking [Population]	
			Number of Early Childhood Development Centers	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]	Number	Number of Tertiary Facilities	Number: Analysed through benchmarking [Population]	
			Number of Primary Schools	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]	Number	Number of Primary Health Care Clinics	Number: Analysed through benchmarking [Population]	
			Number of Secondary Schools	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]	Number	Number of Hospitals	Number: Analysed through benchmarking [Population]	
			Number of Tertiary Facilities	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]	Number	Number of Libraries	Number: Analysed through benchmarking [Population]	
			Number of Primary Health Care Clinics	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]	Number			
						Number			

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			Pillars	Area-level Indicator	Type of Measurement
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement			
Integration									
				Number of Community Centres/Halls	Number: Analysed through benchmarking [Population]	Number of Community Centres/Halls		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Multi-Purpose Centers	Number: Analysed through benchmarking [Population]	Number of Multi-Purpose Centers		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Department of Home Affairs Offices	Number: Analysed through benchmarking [Population]	Number of Department of Home Affairs Offices		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Department of Labour Offices	Number: Analysed through benchmarking [Population]	Number of Department of Labour Offices		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Department of Social Development Offices	Number: Analysed through benchmarking [Population]	Number of Department of Social Development Offices		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of SASSA Offices	Number: Analysed through benchmarking [Population]	Number of SASSA Offices		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Social Grant Pay Points	Number: Analysed through benchmarking [Population]	Number of Social Grant Pay Points		Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
				Number of Police Stations	Number: Analysed through benchmarking [Population]	Number of Police Stations		Number of Fire Stations	Number: Analysed through benchmarking [Population]
				Number of Fire Stations	Number: Analysed through benchmarking [Population]	Number of Fire Stations for the Aged		Number of Homes for the Aged	Number: Analysed through benchmarking [Population]
				Number of Homes for the Aged	Number: Analysed through benchmarking [Population]	Number of Child and Youth Care Centres		Number of Child and Youth Care Centres	Number: Analysed through benchmarking [Population]
Amenities and Services									
				Number of Multi-Purpose Centers	Number: Analysed through benchmarking [Population]	Number of Department of Labour Offices		Number of Department of Social Development Offices	Number: Analysed through benchmarking [Population]
				Number of Department of Home Affairs Offices	Number: Analysed through benchmarking [Population]	Number of SASSA Offices		Number of Fire Stations	Number: Analysed through benchmarking [Population]
				Number of Social Grant Pay Points	Number: Analysed through benchmarking [Population]	Number of Social Grant Pay Points		Number of Homes for the Aged	Number: Analysed through benchmarking [Population]
				Number of Police Stations	Number: Analysed through benchmarking [Population]	Number of Police Stations		Number of Child and Youth Care Centres	Number: Analysed through benchmarking [Population]
Integration (Planned)									

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			Pillars	Area-level Indicator	Type of Measurement	Type of Measurement
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement				
Integration				Number of Post Offices	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]		Number of Post Offices	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
Integration (Planned)				Number of ICT Hubs	Number: Analysed through benchmarking [Population]	Number of ICT Hubs		Number of ICT Hubs	Number: Analysed through benchmarking [Population]	Number: Analysed through benchmarking [Population]
Transport Networks				Number of shopping complexes:	Number	What are the different modes of public transport in the area?		Number	Open-Ended	Open-Ended
				Number of transport nodes within the precinct	Number	How many transport stops are in the area?		Number		
				Number of public modes of transport available	Number	How many suburbs in the PDA are serviced by transport stops?		Percentage		
				Number of units catering for universal access (people with disability)	Number	Is there adequate NMT infrastructure?		Number		
				Length of roads with bicycle lanes	Number					
				Length of roads with walkways	Number					
				Are there rail networks linking various parts of the precinct?	Yes/No					
				Is there planned bulk water and sewer?	Yes/No					
				Is there planned bulk electricity?	Yes/No					
				Is there planned road infrastructure?	Yes/No					
				Is there planned ICT infrastructure?	Yes/No					
				Is there infrastructure upgrading required?	Yes/No					
				Total beneficiaries:	Number					
				No of non-qualifiers:	Number					
				Beneficiaries (race)	Number					
				Beneficiaries (income)	Number					
				Beneficiaries (education)	Number					
				Beneficiaries (grants)	Number					

Spatial Transformation Theme	IRDP (original spatial transformation indicators)		Catalytic Projects				Pillars	Area-level Indicator	Type of Measurement			
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement						
"Economic Development"	A Dedicated Local Economic Development Plan that promotes localised economic development throughout the project life cycle	Scale of Achievement 0-2	Is there a local socio-economic development plan?	Yes/No	What is the total population of the area?	Number	Socio-Economics	Economic Development and Job Creation	PDAs			
	Identification of Economic Sites for sustainable economic development	Scale of Achievement 0-2	Number of stands to advance township economies	Number	What is the income distribution of households in the PDA? [Annual]	Number						
	Access to Economic Opportunities through the provision of economic sites and services at project and precinct level	Scale of Achievement 0-2	Are spaces allocated for localised economic development within public transport nodes?	Yes/No	Has there been a socio-economic survey of the PDA and/or parts of the PDA?	Yes/No						
	Socio-Economic Development	Scale of Achievement 0-2	Number of new SMME created (Projects)	Number	What is the main economic activity of the PDA? (where are people generally employed e.g. Mining, Industry, Serve a major economic node)	Open-Ended						
			Number of new SMME created (Planned)	Number	Are there SMMEs in the area? What are the challenges and opportunities for SMMEs in the PDA?	Open-Ended						
			Number of additional jobs created	Number	Is there adequate spaces allocated for the informal sector and spaces for upscaling?	Open-Ended						
			Is space available for informal trade on walkways?	Yes/No	Are the new spaces for different economic activities in the PDA (Retail, Industrial, Business etc)?	Open-Ended						
			Evidence of food production and security (roof top gardens, urban farming etc.)	Yes/No	What are the employment levels of the PDA? (Formal)	Number						
			What is the project cash flow and different funding/financing streams?	Number	What are the employment levels of the PDA? (Informal)	Number						
			What is the ratio of the total expenditures (operations, maintenance and capital)	Number	What are the unemployment levels of the PDA?	Number						
			What is the interest on borrowed funds to date?	Number	Return on Investment							
			What is the amount of funds granted and used?	Number								
			What is the net profit/loss margin?	Number								
Socio-Economics												

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			PDAs	
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement	Pillars	Area-level Indicator
	Alignment with the National DHS strategic objectives contained in the Medium Term Strategic Framework (MTSF)	Scale of Achievement 0-2	Is the project aligned with the strategic MTSF objectives?	Yes/No	What roadblocks need to be unblocked for PDA implementation? [E.g. Sectoral Alignment, Transversal Alignment]	Open-Ended		
	Alignment with the Provincial strategic objectives contained in the Provincial Growth Strategy	Scale of Achievement 0-2	Is the project aligned with the Provincial Strategic Objectives?	Yes/No				
	Alignment with the local government spatial plans such as the Integrated Development Plan (IDP), the Spatial Development Framework (SDF) and the Built Environment Performance Plan (BEPP) (BEPP is Metro Specific)	Scale of Achievement 0-2	Is the project within a declared PDA?	Yes/No				
	Transversal Alignment							
	A project specific Urban Management Plan (UMP) for the human settlement development	Scale of Achievement 0-2	Was urban management and maintenance reserve fund factored in?	Yes/No	What plans are there for urban management in the area during and post implementation?	Open-Ended		
	Urban Management Capacitation in terms of resource mobilisation and capacity of the municipality to provide urban management services over the life cycle of the development	Scale of Achievement 0-2	Is the project part of the municipality's UMP?	Yes/No	What plans are there for building maintenance and beneficiary education?	Open-Ended		
	Building and Precinct Maintenance Plan to promote sustainable neighbourhood development	Scale of Achievement 0-2	Does the municipality have financial capacity to provide urban management services after project handover?	Yes/No				
	Budget Provision for Urban Management and Maintenance (building and precinct level) over the life cycle of the development	Scale of Achievement 0-2	Does the municipality have institutional capacity to provide urban management services after project handover?	Yes/No				
	Urban Management							
	Urban Management							
	Urban Management							

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			Pillars	Area-level Indicator	Type of Measurement	PDAs
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement				
Urban Management				Does the municipality have a Precinct Maintenance Plan?	Yes/No					
				Does the municipality have financial capacity to provide precinct management services after project handover?	Yes/No					
				Does the municipality have institutional capacity to provide precinct management services after project handover?	Yes/No					
				What types of Innovative Technologies are Installed?	Open-Ended					
				Innovative Urban Design that promotes inclusivity, efficient land uses and environmental and social sustainability	Scale of Achievement 0-2					
				Densification and Compaction that promotes improved density across the development	Scale of Achievement 0-2					
				Typology and Tenure Mix that provides a range of housing types and tenure	Scale of Achievement 0-2					
				Common Level of Public Façade that promotes a single level of public treatment such as sidewalks, street lighting, landscaping and curbing	Scale of Achievement 0-2					
Urban Management	Quality, Climate Change Resilience & Social Cohesion			Quality			Social Cohesion and Benefit			
				Number of units fitted with innovative technologies	Number					
				Number of Solar panels installed	Number					
				Number of water harvesting tanks installed	Number					
				Number of units per hectare (Density)	Number: Units per hectare					
				Have EIA's been conducted in the area?	Yes/No					
				What are the design and planning initiatives to encourage social cohesion and benefit? E.g. Good public places, mixed use spaces and mixed typologies	Open-Ended					
				What engagements are being undertaken so that leaders, communities, and other interested parties on-the-ground are involved in the design and planning of the PDA?	Open-Ended					
				What identified community needs are being incorporated into the plan?	Open-Ended					

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			Pillars	Area-level Indicator	Type of Measurement	PDAs
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement				
Quality, Climate Change Resilience & Social Cohesion	Sites for SAPS and Emergency Services	Scale of Achievement 0-2	How many SAPS sites are available within the precinct?	Number						
	Active Police Station, Fire Station	Scale of Achievement 0-2	How many firestations are within the precinct?	Number						
	Safety/Security Measures (perimeter fencing, private security services)	Scale of Achievement 0-2	How many SAPS stations are within the precinct?	Number						
			Are there measures in place to protect the land from invasions? [Where projects are in planning and implementation]	Yes/No						
			Are there measures in place to protect the development from illegal occupation? [Where projects are in planning and implementation]	Yes/No						
			Are there measures in place to protect the precinct?	Yes/No						

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			PDAs	Type of Measurement
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement		
					Percent repeat transactions	Percentage Number		
		Average transaction price	Number		Average transaction price	Number		
		Number of bonded transactions	Number		Number of bonded transactions	Number		
		Number of bank loans in the area	Number		Number of bank loans in the area	Number		
	Developer BEE	BEE compliant	Levels: Analysed through benchmarking		Percentage black ownership	Percentage: Analysed through benchmarking		
					Percentage youth ownership	Percentage: Analysed through benchmarking		
					Percentage women ownership	Percentage: Analysed through benchmarking		
					Percentage disabled ownership	Percentage: Analysed through benchmarking		
					Percentage military vets ownership	Percentage: Analysed through benchmarking		
		Women empowerment	Number		Number of women owned entities (supplier, contractor, developer etc.)	Number		
					Number of females trained	Number		
					Cost of training	Number		
					Number of EPWP employment opportunities for females	Number		
					Number of mortgage loans for females	Number		
					Value of loans for females	Number		
		Youth empowerment	Number		Number of youth owned entities (supplier, contractor, developer etc.)	Number		

Spatial Transformation Theme	IRDP (original spatial transformation indicators)			Catalytic Projects			PDAs
	Pillars	Project-level Indicator	Type of Measurement	Pillars	Project-level Indicator	Type of Measurement	
		Number of youth persons trained on site	Number				
		Number of EPWP employment opportunities created for youth	Number				
		Cost of training	Number				
		Disabled persons:					
		Number of disabled owned entities	Number				
		Number of disabled persons trained on site	Number				
		Number of EPWP employment opportunities created for disabled persons	Number				
		Cost of training	Number				
		Supplier Transformation (Product and Service Suppliers)					
		BEE compliant	Levels: Analysed through benchmarking				
		Percentage black ownership	Percentage: Analysed through benchmarking				
		Percentage woman ownership	Percentage: Analysed through benchmarking				
		Number of suppliers within project	Number				
		Contractors Transformation					
		Number of jobs created for residents of local communities	Number				
		BEE compliant	Levels: Analysed through benchmarking				
		Percentage black ownership	Percentage: Analysed through benchmarking				
		Percentage woman ownership	Percentage: Analysed through benchmarking				

Sources

sources
BDP: Extract from HDA (2017a): 28-29

Catalytic Projects: Derived from various sources including CSIR (2000), HDA (2017a), HDA (2017c), HDA (2017d), HDA (2018b), NDHS (2019b), consultations and engagements (see section 'Evolution of Scale and Tools' for methodology). PDAs: Derived from various sources including Dudley et al (2010), StatsSA (2011), HDA (2014a), Schupbach (2015), SACN (2016a), SACN (2016b), HDA (2018a), Rosenburg (2020), Schreiber (n.d), GTI-SA and AfriGIS datasets, previous work on spatial transformation, engagements and consultations (see consultations in reference list).

Annexure B: Catalytic Selection Scoring Tool

Project	
Project Scoring	-

Project Catalytic Scoring Summary:

Criteria	Criteria Weight	Criteria Score (out of 100)	Score
Critical Regional Mass	10	-	-
Site Selection & Innovation	15	-	-
Built Environment Capacity	30	-	-
Supply & Demand	25	-	-
Innovation & Catalytic	35	-	-
Economic Activity	40	-	-
TOTAL	155	-	-

Criteria	Criteria Weight	Criteria Score (out of 100)	Score (out of weight criteria total)	Criteria	Score Allocated (0 to 4)	Weight Breakdown (Total must equal 100%)	Points (based on score allocated)	Score	Scoring Guidelines
1. Critical Regional Mass (Number of housing opportunities, options & contribution to densities)	10	0	0	1. Critical Regional Mass	0	100%	0	0	Number of housing opportunities. Scoring: 0: Less than 5000 1: 5,000 to 7,500 2: 7,500 to 10,000 3: 10,000 to 15,000 4: 15,000+
				1.1. Does the project offer scale delivery of housing opportunities?		25%	0	0	Scoring: 0: Only 1 option 1: 2 options 2: 3 and more options
				1.2. Does the project offer a variety of housing typologies (built products: single, multi-storey/detached, semi-detached)?		25%	0	0	Number of housing typologies options. Scoring: 0: Only 1 option 1: 2 options 2: 3 and more options
				1.3. Does the project offer a variety of housing options (ownership, rental/government subsidised, private funding etc.)		25%	0	0	Number of housing options. Scoring: 0: Only 1 option 1: 2 options 2: 3 and more options
				1.4. Does the project offer the minimum net density (>0du/ha)		25%	0	0	Scoring: 0: Less than 60 du/ha 1: 60 - 80 du/ha 2: 80 - 100 du/ha 3: 100 - 120 du/ha 4: 120 du/ha and more
				2. Site selection & Innovation	0	100%	0	0	Scoring: 0: No, project is far from existing bulk infrastructure 1: Yes, the project links with existing bulk infrastructure
				2.1. Does the project integrate with the existing government investment in terms of infrastructure (proximity to or use of existing bulk infrastructure)		20%	0	0	Scoring: 0: No - requires additional social facilities not included in the project 1: Yes - additional facilities required are partially provided for 2: Yes - additional facilities required and provided for
				2.2. Does the project integrate with the existing government investment in terms of social amenities (schools, health centres, parks and other government-funded amenities)		20%	0	0	Scoring: 0: No - requires additional social facilities not included in the project 1: Partially, included in SDF and IDP but not MTSF / Included in MTSF but not IDP and SDF 2: Yes, included in IDP, SDF and MTSF
				2.3. Is the project included in or reflective of the goals and intentions of local SDF, IDP plans and MTSF targets?		20%	0	0	Scoring: 0: No, project is not located within the urban edge and does not promote a compact city 1: Within a 10km to 20km radius 2: Within a 5km to 10km radius 3: Within a 1km to 5km radius 4: Walking distance (less than 1km)
				2.4. Does the proposed project improve the spatial layout of the city/town?		20%	0	0	Scoring: 0: More than 20km 1: Within a 10km to 20km radius 2: Within a 5km to 10km radius 3: Within a 1km to 5km radius 4: Walking distance (less than 1km)
				2.5. Are job/work opportunities accessible from the project location? (Office/business park, retail/commercial/industrial facilities/mine etc.)		20%	0	0	Scoring: 0: More than 20km 1: Within a 10km to 20km radius 2: Within a 5km to 10km radius 3: Within a 1km to 5km radius 4: Walking distance (less than 1km)

Criteria	Criteria Weight	Criteria Score (out of 100)	Score (out of weight criteria total)	Criteria	Score Allocated (0 to 4)	Weight Breakdown (Total must equal 100%)	Points (based on score allocated)	Score	Scoring Guidelines
	10	0	0	1. Critical Regional Mass	0	100%	0	0	
3. Built Environment Capacity (Environmental & Community Impact Planning)		<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>		<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>	<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>	<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>	<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>	<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>	<p>3.1. Does the project provide for social amenities and appropriate infrastructure that will be relevant over the long term?</p> <p>3.2. Is this an environmentally conscious/ considerate project?</p> <p>3.3. Is there a community engagement strategy in place to integrate the existing communities into the development?</p>
				2. Social Amenities	0	30%	0	0	Scoring: 0: No 2: Yes, planned for short term relevance (only addresses current capacity) 4: Yes, planned for long term relevance (will address future capacity)
				3. Environmental	0	30%	0	0	Scoring: 0: No environmental process has been followed (no EIA/ environmental authorisation etc.) 2: Environment has been taken into consideration during planning phase only 4: Environmental has been taken into consideration during planning, design and implementation phases
				4. Supply & Demand	0	100%	0	0	Scoring: 0: No 2: Yes, but not fully implemented 4: Yes, and fully implemented
				5. Market Study	0	40%	0	0	Scoring: 0: No market study has been done 2: Yes, but the market study is older than 2 years 4: Yes, a market study has been done and it is still relevant (no older than 2 years)
				6. Affordability	0	40%	0	0	Scoring: 0: Only low income 2: Low and medium income 4: Low, medium and high income
				7. Local Needs	0	20%	0	0	Scoring: 0: Only one option (either own or rent) 4: Ownership and rental options

Criteria	Criteria Weight	Score (out of weight criteria total)	Criteria	Score Allocated (0 to 4)	Weight Breakdown (Total must equal 100%)	Points (based on score allocated)	Score	Scoring Guidelines
5. Innovative & Catalytic (Will the project create visible, positive change & impact?)	35	0	5. Innovation & Catalytic	0	100%	0	0	Scoring: 0: No 4: Yes
			5.1. Has the site been selected with a view to recycling of land, re-appropriation of existing buildings, revitalising an economically distressed area or the innovative siting/location of housing?		25%	0	0	Scoring: 0: Completion after 5 or more years 2: Completion within the next 2 to 5 years 4: Less than 2 years to completion
			5.2. What is the projects estimated timeframe?		25%	0	0	Scoring: 0: No 2: Yes, to some extent 4: Yes
			5.3. Will it fill a spatial gap in the city's layout?		25%	0	0	Scoring: 0: No 2: Yes, to some extent 4: Yes
			5.4. Will the project stand out nationally, contribute to national housing objectives or spatial priorities?		25%	0	0	Scoring: 0: No 4: Yes
			6. Economic Activity	0	100%	0	0	Scoring: 0: Less than 10,000 job opportunities will be created 1: 10,000 to 25,000 job opportunities will be created 2: 25,000 to 50,000 job opportunities will be created 3: 50,000 to 100,000 job opportunities will be created 4: 100,000 job opportunities and more
			6.1. How will the local economy benefit in job creation? What is the extent of the job creation?		40%	0	0	Scoring: 0: No, the project includes only residential development 2: Yes, the project will include a small number of commercial/retail development 4: Yes, the project will include a large number of commercial/retail/industrial development
			6.2. Will the proposed project create a new community that will contribute to the socio-economic growth of the broader area (commercial/retail/industrial sites included in the development).		30%	0	0	Private sector Contribution: Scoring 0: None 1: Less than 10% 2: 10% to 20% 3: 20 to 40% 4: More than 40%
			6.3. Will the project include private sector investment/participation?		30%	0	0	Scoring: 0: None 1: Less than 10% 2: 10% to 20% 3: 20 to 40% 4: More than 40%

Source: Extract of HDA (2016b): 1-2

ANNEXURE C: MONITORING APPROACH FOR PDAS

Outcomes	INDICATORS	DEFINITION & METHOD OF MEASUREMENT	BASELINE of INDICATOR	TARGET	DATA SOURCE	FREQUENCY	RESPONSIBLE	REPORTING
		How is defined and measured?	What is the current measurement of Indicator?	What is the target measurement of Indicator?	How will it be measured?	How often will it be measured?	Who will measure it?	Where will it be reported?
	Set Indicator 1.1 Land	Land ownership	Land ownership % Land developability index	Vacant state land or landed properties 90-100% developable	Calculate the area of vacant land or landed properties [Data Source: DRA/LR, 2013-14 & 2017-18; GTI-SA, 2018]	Baseline Implementation (Annually)	HDA	Quarterly and Annual reports
	Set Indicator 1.2 Infrastructure	Current infrastructure in the area: Water Sewerage Electricity Roads	Water and sewer capacities in the area Electricity capacity in the area condition and capacity of the road infrastructure in the area	100% of households having access to electricity, flush toilets and water in their house 100% Access to road infrastructure	Calculate the % of land developable land [Data Source: HDA, 2018a]	Post – implementation		
	Set Indicator 1.2 Climate Change Resilience and the Natural Environment	Innovative technology Water Harvesting tanks Solar panels Land Developability Index	No. of units with innovative technology Land Developability Index	100% of new units fitted with innovative technology 90-100% developable	Innovative technology incorporated in new housing projects [Data Source: Development Plans, Urban Design Plans and other project plans] Calculate the % of land developable land [Data Source: HDA, 2018a]	Baseline Implementation (Annually)	HDA	Quarterly and Annual reports
Outcome 1 “Create opportunities for liveable, inclusive and resilient towns and cities”	Set Indicator 1.3 Mixed Land Use	Encourage mixed land uses	Structures for different land uses (current) Zoning of the PDA (current) Plans for stands for retail, business, SMEs, community services and other land uses.	Comparisons of different structures for different land uses Analysis of zoning status of an area. Plans for residential or rezone to residential for housing need. 55% Residential, Industrial, and Commercial use Industrial, and Commercial use (CSR, 2000)	No of structures for different land uses [Data Source: GTI-SA, 2020] Determine zoning status using municipal. [Data Source: Municipal Zoning Schemes and Maps] No. of stands for Residential, Industrial, and Commercial use [Data Source: Development Plans, Land Use and Urban Design Plans]	Baseline Implementation (Annually)	HDA	Quarterly and Annual reports
	Set Indicator 1.4 Transport Networks	Modes of Public Transport Suburbs serviced by transport stops Adequate NMT Infrastructure	Types of public transport Sufficient transport stops Existence of NMT infrastructure	Different public transport modes in the area (taxi routes, bus routes private transport etc). All suburbs services by public transport Adequate NMT infrastructure	Public Transport in the Area [Data Source: Calculation from AfrigIS, 2021 Data] Public transport stops in the area [Data Source: Calculation from AfrigIS, 2021 Data] Suburbs and transport stops [Data Source: Calculation from AfrigIS, 2021 Data]	Quarterly	HDA	Quarterly and Annual reports

Outcomes	INDICATORS	DEFINITION & METHOD OF MEASUREMENT	BASELINE of INDICATOR	TARGET	DATA SOURCE	FREQUENCY	RESPONSIBLE	REPORTING
		How is defined and measured?	What is the current measurement of Indicator?	What is the target measurement of Indicator?	How will it be measured?	How often will it be measured?	Who will measure it?	Where will it be reported?
	Set Indicator 2.1 Housing Typologies and Density	Need to design for the appropriate housing need in the area and make sure a variety of options are available.	Typologies Density Housing need database	Different housing typologies (at least 4 housing typologies) and integrated human settlement	Typologies [Data Source: Development Plans, Urban Design Plans & other project plans] Density [Data Source: GTI-SA, 2018 & PDA Areas] Housing Needs [Data Source: National Housing Needs Register]	Baseline Implementation (Annually) Post – implementation	HDA	Quarterly and Annual reports
	Set Indicator 2.2 Amenities & Services	Decreased housing need in the PDAs	Amenities and Services (current and planned as well as if it will serve the incoming population)	100% access to amenities, within allowable walking/access distance and servicing the population. Calculation based on red book provisions (CSIR, 2000; NDHS, 2019b).	Amenities servicing current population [Data Source: Calculation from AfrIGIS, 2021 & GTI-SA, 2020 Data]	Baseline Implementation (Annually) Post – implementation	HDA	Quarterly and Annual reports
Outcome 2 “Reverse the unjust and dysfunctional spatial legacy of apartheid”	Set Indicator 3.1 Property Markets	Prioritise providing amenities with good location and population need.	Property transactions analysis	Low-income households participating in the property market	Property market in the area [Data Source: HDA, 2018b]	Quarterly	HDA	Quarterly and Annual reports
	Set Indicator 3.2 Socio-Economics	What is the property profile of the PDA? (types of property, rate of transactions, average transaction value, percentage bonded transactions etc.)	Current Income Distribution	Increase in overall income	Income distribution of households [Data Source: GTI-SA, 2020 Data] Socio-Economic Surveys	Quarterly	HDA	Quarterly and Annual reports
	Set Indicator 3.3 Economic Development and Job Creation	Income Distribution	Main economic driver SMEs opportunities including informal trading spaces Land use planning Employment Levels	Sufficient land uses for economic opportunities (retail, business, industrial) Informal trading spaces Employment Levels (Formal and Informal) Unemployment Levels	Development Plans Urban Design Plans Socio-Economic Surveys Employment Levels [Data Source: Stats SA, 2011]	Quarterly	HDA	Quarterly and Annual reports
Outcome 4 “Increase the asset creation potential of the state’s investments in human settlements”	Set Indicator 4.1 Urban Management	Municipal urban management	Municipal urban management plans	Municipal urban management plans incorporated in planning for new projects	Beneficiary education [Data Source: Project Plans] Urban management [Data Source: Urban management plans of the municipality]	Quarterly	HDA	Quarterly and Annual reports

ANNEXURE D

SPATIAL TRANSFORMATION SCORING TOOL BENCHMARKS (A)

SPATIAL TRANSFORMATION SCORING TOOL BENCHMARKS (A)

INDICATOR	PROXY	GOOD PROGRESS		MEDIUM PROGRESS		NEEDS SOME WORK	
		NEEDS SOME WORK	GOOD PROGRESS	NEEDS SOME WORK	MEDIUM PROGRESS	NEEDS SOME WORK	GOOD PROGRESS
OVERVIEW							
ENVISIONED HOUSING YIELD (HOUSING NEED)	HOUSING NEED		≥ 90% CONFIDENCE INDEX		50 - 90% CONFIDENCE INDEX		≤ 50% CONFIDENCE INDEX
BREAKDOWN OF HH OPPORTUNITIES (TYPOLOGY)	HOUSING TYPOLOGIES		BNG + FLISP + SH/CRU + OPEN MAR		BNG + FLISP + SH/CRU		[ONE TYPOLOGY]
HH OPP = BENEFICIARIES = TITLE DEEDS (FIN YEAR)	HH OPP = BENEFICIARIES = TITLE D		HH OPP = BENEFICIARIES		HH OPP = BENEFICIARIES		DERIVED: CSR (2000).
DENSITY (ANALYSIS)	50 DU/HA URBAN AREAS		> 50 DU/HA		10-50 DU/HA		DERIVED: CSR (2000).
PILLAR 1 : TRANSVERSAL ALIGNMENT (ANALYSIS)	MTSF + PHDA + PGDS + IDP/SDF		MTSF + PGDS + IDP/SDF		MTSF + PGDS + IDP/SDF		[ONE FRAMEWORK]
PILLAR 2 AND PILLAR 3: LAND VALUE-ADD / INTEGRATION							
DEVELOPABLE LAND	% OF DEVELOPABLE LAND		100% DEVELOPABLE		50-99% DEVELOPABLE		< 50 % DEVELOPABLE
EDUCATIONAL AMENITIES							
NURSERY/CRECHE	750M WD OR 1 PER 5000		≤ 750M WD OR 1 PER 5000		751M-1500M WD OR 1 PER 5001-10000		≥ 1500M WD OR 1 PER > 10000
PRIMARY SCHOOL	1.5KM WD OR 1 PER 3-4000		≤ 1.5KM WD OR 1 PER 3-4000		1.501KM-3KM WD OR 1 PER 4001-8000		> 3KM WD OR 1 PER > 8000
SECONDARY SCHOOL	2.25KM WD OR 1 PER 6-10 000		≤ 2.25KM WD OR 1 PER 6-10 0000		2.25-4.5KM WD OR 1 PER 10 001-20000		> 4.5KM WD OR 1 PER > 20000
TERTINARY FACILITY	[DEPENDS ON REGIONAL SCALE]		1 PER TOWN		1 PER MUNICIPALITY		1 PER PROVINCE
HEALTH AMENITIES							
MOBILE CLINIC	1KM WD OR 1 PER 5000		≤ 1KM OR 1 PER 5000		1.001-2KM WD OR 1 PER 5001-10000		> 2KM WD OR 1 PER > 10 000
CLINIC	2KM WD OR 1 PER 5000		≤ 2KM WD OR 1 PER 5000		2.001-4KM WD OR 1 PER 5001-10000		> 4KM WD OR 1 PER > 10 000
HOSPITALS	[DEPENDS ON REGIONAL SCALE]		1 PER TOWN		1 PER MUNICIPALITY		1 PER PROVINCE
RECREATIONAL AMENITIES							
LARGER PARKS	500M WD		≤ 500M WD		501M - 1000M WD		> 1000M WD
SMALLER PARKS	300M WD		≤ 300M WD		301M - 600M WD		> 600M WD
SPORTS FIELDS	300M WD		≤ 300M WD		301M - 600M WD		> 600M WD
CULTURAL AMENITIES							
LIBRARY	1.5KM-2.25KM WD OR 1 PER 5-50 000		≤ 2.25KM OR 1 PER 50000		2.25-4.5KM WD OR 1 PER 50001-100 000		> 4.5KM OR 1 PER >100000
COMMUNITY CENTRES	1.5KM-2.25KM WD OR 1 PER 10000		≤ 2.25KM OR 1 PER 10000		2.25-4.5KM WD OR 1 PER 10001-20000		> 4.5KM OR 1 PER > 20000
RELIGIOUS CENTRES	1.5KM WD OR 1 PER 2000		≤ 1.5KM OR 1 PER 2000		1.5-3KM WD OR 1 PER 2001-4000		> 3KM OR 1 PER > 4000
ADMINISTRATIVE AMENITIES							
MUNICIPAL OFFICES/PAY POINTS	30 MIN TRAVEL TIME OR 1 PER 50000		30 MIN TRAVEL TIME OR 1 PER 50000		31-60MIN TT OR 1 PER 50001-100000		>60MIN TT OR 1 PER > 100000
POST OFFICE	2KM WD OR 1 PER 11000		≤ 2KM OR 1 PER 11000		2-4KM WD OR 1 PER 11001-22000		> 4KM OR 1 PER > 22000
POLICE STATION	1.5KM WD OR 1 PER 25000		≤ 1.5KM WD OR 1 PER 25000		1.501KM-3KM WD OR 1 PER 25001-50000		> 3KM WD OR 1 PER > 50000
FIRE STATION	1 PER 60000		1 PER 60000		1 PER 60001 - 120000		1 PER > 120000
CHILDREN'S HOME	1 PER 200000		1 PER 200000		1 PER 200001 - 400000		1 PER > 400000
COMMUNITY INFO CENTRES	1KM WD OR 1 PER 22000		≤ 1KM OR 1 PER 22000		1.001-2KM WD OR 1 PER 22001 - 44000		> 2KM WD
SHOPPING POINTS	1KM WD		≤ 1KM WD		1.001 - 2KM WD		> 2KM WD

CONCEPTUALIZED BY THE MONITORING & EVALUATION, KNOWLEDGE MANAGEMENT AND RESEARCH PLANNING TEAM
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Spatial Transformation Scoring Tool Benchmarks (A)

INDICATOR	PROXY	MEDIUM PROGRESS	GOOD PROGRESS	NEEDS SOME WORK
WATER AND SEWER	MIN 25L PERSON/DAY OR 6KL HH/MNTH	≥ 25L PERSON/DAY OR ≥ 6KL HH/MNTH	N/A	<25L PERSON/DAY OR <6KL HH/MNTH
ELECTRICITY	AVERAGE 230-340KWH PER MONTH	> 230-340 KWH HH PER MONTH	N/A	< 230-340 KWH HH PER MONTH
ROAD INFRASTRUCTURE	CLASS 5 - CLASS 6			
ICT INFRASTRUCTURE	KM OF BROADBAND/FIBRE-OPTIC			
LAND TO CATALYSE PRIVATE SECTOR				
NO OF STANDS FOR INSTITUTIONAL USE	REGIONAL SCALE	1 PER TOWN	1 PER MUNICIPALITY	1 PER PROVINCE
NO OF STANDS FOR RES, IND AND COM USE	55% RES, COM AND IND USES	RES + COM + IND USES [ANY TWO]		RESIDENTIAL ONLY
TRANSPORT				
PUBLIC MODES OF TRANSPORT	BUS + TAXI + BRT + TRAIN + CAB	[THREE MODES]	[TWO MODES]	[ONE MODE]
TRANSPORT NODES	PER AREA	1 PER SUBURB	1 PER 2-5 SUBURBS	1 PER > 5 SUBURBS
NMT [WALKWAYS/CYCLE LANES]	WALKING DISTANCE - TRANS NODE	≤ 2.5KM WD	2.5-5KM WD	>5KM WD
PILLAR 4: HUMAN SETTLEMENTS TRANSFORMATION SCORECARD				
DEVELOPER BEE				
BEE COMPLIANT	BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9
% BLACK OWNERSHIP	PERCENTAGE	>65%	45-65%	<44%
% YOUTH OWNERSHIP	PERCENTAGE	>50%	30-50%	<29%
% WOMEN OWNERSHIP	PERCENTAGE	>50%	30-50%	<29%
% DISABLED OWNERSHIP	PERCENTAGE	>29%	5-29%	<4%
% MILITARY VETS OWNERSHIP	PERCENTAGE	>29%	5-29%	<4%
SUPPLIER TRANSFORMATION (PRODUCT SUPPLIER)				
BEE COMPLIANT	BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9
% BLACK OWNERSHIP	PERCENTAGE	>65%	45-65%	<44%
% WOMEN OWNERSHIP	PERCENTAGE	>50%	30-50%	<29%
% SUPPLIERS WITHIN THE COMMUNITY	PERCENTAGE	>79%	25-79%	<24%
SUPPLIER TRANSFORMATION (SERVICE SUPPLIER)				
BEE COMPLIANT	BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9
% BLACK OWNERSHIP	PERCENTAGE	>65%	45-65%	<44%
% WOMEN OWNERSHIP	PERCENTAGE	>50%	30-50%	<29%
CONTRACTORS TRANSFORMATION				
% JOBS FOR THE LOCAL COMMUNITY	PERCENTAGE	>89%	80-89%	<79%
BEE COMPLIANT	BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9
% BLACK OWNERSHIP	PERCENTAGE	>65%	45-65%	<44%
% WOMEN OWNERSHIP	PERCENTAGE	>50%	30-50%	<29%

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SPATIAL TRANSFORMATION PLANNING TOOL BENCHMARKS (B)

OVERVIEW		HOUSING NEED		≥ 90% CONFIDENCE INDEX		50 - 90% CONFIDENCE INDEX		≤ 50% CONFIDENCE INDEX	
ENVISIONED HOUSING YIELD (HOUSING NEED)		BNG + FLISPs + SH + CRU + OM + SA etc		[AT LEAST 5 TYPOLOGIES]		[AT LEAST 3 TYPOLOGIES]		[1-2 TYPOLOGIES]	
BREAKDOWN OF HH OPPORTUNITIES (TYPOLOGY)		HH OPP = BENEFICIARIES = TITLE DEEDS (FIN YEAR)		HH OPP = BENEFICIARIES = TITLE D		HH OPP = BENEFICIARIES		HOUSING OPPORTUNITIES	
DENSITY (ANALYSIS)		50 DU/HA URBAN AREAS	> 50 DU/HA	10-50 DU/HA	< 10 DU/HA				
PILLAR 1: TRANSVERSAL ALIGNMENT (ANALYSIS)		MTSF + PHDA + PGDS + IDP/SDF		MTSF + PHDA + PGDS + IDP/SDF		MTSF + PGDS + IDP/SDF		[ONE FRAMEWORK]	
PILLAR 2 AND PILLAR 3: LAND VALUE-ADD / INTEGRATION		% OF DEVELOPABLE LAND		90-100% DEVELOPABLE		< 50 % DEVELOPABLE		< 50 % DEVELOPABLE	
DEVELOPABLE LAND		1KM WD	≤ 1KM WD	1.001 - 2KM WD	> 2KM WD				
SHOPPING POINTS									
EDUCATIONAL SERVICES									
EARLY CHILDHOOD DEVELOPMENT CENTRES		2-5km AD OR 1 PER 2400-3500	≤ 5km AD OR 1 PER 2400-3500	5.001-10KM AD OR 1 PER 3501-7000	> 10km AD OR 1 PER > 7000				
EARLY CHILDHOOD DEVELOPMENT RESOURCE CENTRE/HUB*		5KM AD OR 1 PER 20000	≤ 5KM AD OR 1 PER 20000	5.001-10KM AD OR 1 PER 20000-40000	> 10KM AD OR 1 PER > 40000				
PRIMARY SCHOOL		5KM AD OR 1 PER 2200-6600	≤ 5KM AD OR 1 PER 2200-6600	5.001-10KM AD OR 1 PER 6601-13200	> 10KM WD OR 1 PER > 13200				
SECONDARY SCHOOL		5KM AD OR 1 PER 4000-10000	≤ 5KM AD OR 1 PER 4-10000	5.001-10KM AD OR 1 PER 10001-20000	> 10KM AD OR 1 PER > 20000				
TERtiARY FACILITY				3km COMMUTING DISTANCE	> 50KM COMMUTING DISTANCE				
HEALTH SERVICES									
PRIMARY HEALTH CARE CLINICS		CLINIC 5-10KM AD OR 1 PER 5000-60000	≤ 10KM AD OR 1 PER 5000-60000	10.001-20KM AD OR 1 PER 60001-120000	> 20KM AD OR 1 PER > 120000				
COMMUNITY HEALTH CENTRES (CHCs)		HOSPITALS 10KM AD OR 1 PER 60000-150000	≤ 10KM AD OR 1 PER 60000-150000	10.001-20KM AD OR 1 PER 150001-300000	> 20KM AD OR 1 PER > 300000				
COMMUNITY SERVICES									
LIBRARIES (BASIC)		5KM AD OR 1 PER 5000-25000	≤ 5KM AD OR 1 PER 5000-25000	5.001-10KM AD OR 1 PER 25001-50000	> 10KM AD OR 1 PER > 50000				
LIBRARIES (BRANCH)*		10KM AD OR 1 PER 50000-150000	≤ 10KM AD OR 1 PER 50000-150000	10.001-20KM AD OR 1PER 150001-300000	> 20KM AD OR 1 PER > 300000				
COMMUNITY HALLS		COMMUNITY CENTRES 8-10KM AD OR 1 PER 5000-60000	≤ 10KM AD OR 1 PER 5000-60000	10.001-20KM AD OR 1PER 60001-120000	> 20KM AD OR 1 PER > 120000				
CIVIC SERVICES									
MULTI-PURPOSE CENTRES*		15KM AD OR 1 PER 20000-200000	≤ 15KM AD OR 1 PER 20000-200000	15.001-30KM AD OR 1 PER 200001-400000	> 30KM AD OR 1 PER > 400000				
DEPARTMENT OF HOME AFFAIRS & DEPARTMENT OF LABOUR		15KM AD OR 1 PER 20000-200000	≤ 15KM AD OR 1 PER 20000-200000	15.001-30KM AD OR 1 PER 200001-400000	> 30KM AD OR 1 PER > 400000				
DEPARTMENT OF SOCIAL DEVELOPMENT		15KM AD OR 1 PER 5000-40000	≤ 15KM AD OR 1 PER 5000-40000	15.001-30KM AD OR 1 PER 40000-80000	> 30KM AD OR 1 PER > 80000				
SASSA		15KM AD OR 1 PER 30000-120000	≤ 15KM AD OR 1 PER 30000-120000	15.001-30KM AD OR 1 PER 120000-240000	> 30KM AD OR 1 PER > 240000				
SOCIAL GRANT PAY POINTS*		5KM AD OR 1 PER ≥ 200 grant recipients	≤ 5KM AD OR 1 PER 200 grant recip	5.001-10KM AD OR 1 PER 200-400 grant recip	> 10KM AD OR 1 PER > 200 grant recip				
SECURITY AND EMERGENCY SERVICES									
POLICE STATION		8KM AD OR 1 PER 10000-60000	≤ 8KM AD OR 1 PER 10000-60000	8.001KM-16KM AD OR 1 PER 60001-120000	> 16KM AD OR 1 PER > 120000				
FIRE STATION		8KM AD (MINS) HIGH RISK & CBD	≤ 8KM AD	8.001KM-16KM AD	> 16KM AD				
		13KM AD (MINS) SUBURBAN BRICK	≤ 13KM AD	13.001KM-26KM AD	> 26KM AD				
SOCIAL SERVICES									
HOME FOR THE AGED & CHILD & YOUTH CARE CENTRES		25KM AD OR 1 PER 20000-60000	≤ 25KM AD OR 1 PER 20000-60000	25.001KM-50KM AD OR 1 PER 60001-120000	> 50KM AD OR 1 PER > 120000				
COMMUNICATION SERVICES									
POST OFFICES/ POSTAL AGENCIES/ POST BOXES		5-10KM AD OR 1 PER 10000-20000	≤ 10KM AD OR 1 PER 10000-20000	10.001-20KM AD OR 1 PER 20001-40000	> 20KM AD OR 1 PER > 40000				
ICT ACCESS HUBS/ INFORMATION CENTRES*		5KM AD OR 1 PER 5000	≤ 5KM AD OR 1 PER 5000	5.001 - 10KM AD OR 1 per 5000-10000	> 10KM AD OR 1 PER > 10000				

SPATIAL TRANSFORMATION PLANNING TOOL BENCHMARKS (B)

INDICATOR	PROXY	GOOD PROGRESS		MEDIUM PROGRESS		NEEDS SOME WORK	
		CLASS 1 - CLASS 6	KM OF BROADBAND/FIBRE-OPTIC	PER AREA	PER MUNICIPALITY	N/A	<251 PERSON/DAY OR <6kI HH/MNTH
WATER AND SEWER	MIN 25L PERSON/DAY OR 6kL HH/MNTH	≥ 251 PERSON/DAY OR ≥ 6kI HH/MNTH	N/A	> 230–340 KWH HH PER MONTH	N/A	< 230–340 KWH HH PER MONTH	DERIVED: DWA; (n.d.) DERIVED: CAPA WATER S DERIVED: COI; (n.d.)
ELECTRICITY	AVERAGE 230–340KWH PER MONTH						
ROAD INFRASTRUCTURE	CLASS 1 - CLASS 6						
ICT INFRASTRUCTURE	KM OF BROADBAND/FIBRE-OPTIC						
LAND TO CATALYSE PRIVATE SECTOR							
NO OF STANDS FOR INSTITUTIONAL USE	REGIONAL SCALE	1 PER TOWN	RES + COM + IND USES	[ANY TWO]	1 PER MUNICIPALITY	1 PPR PROVINCE	DERIVED: CSR (2000), RESIDENTIAL ONLY
NO OF STANDS FOR RES, IND AND COM USE	55% RES, COM AND IND USES						
TRANSPORT							
PUBLIC MODES OF TRANSPORT	BUS + TAXI + BRT + TRAIN + CAB	[THREE MODES]			[TWO MODES]	[ONE MODE]	
TRANSPORT NODES	PER AREA	1 PER SUBURB	1 PER 2.5 SUBURBS	1 PPR > 5 SUBURBS			
NMT [WALKWAYS/CYCLE LANES]	WALKING DISTANCE - TRANS NODE	≤ 2.5KM WD	2.5–5KM WD	>5KM WD			
PILLAR 4: HUMAN SETTLEMENTS TRANSFORMATION SCORECARD							
DEVELOPER BEE							
BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9				DERIVED: HDA. (2017d).
PERCENTAGE	> 65%	45–65%	< 44%				DERIVED: HDA. (2017d).
PERCENTAGE	> 50%	30–50%	< 29%				DERIVED: HDA. (2017d).
PERCENTAGE	> 50%	30–50%	< 29%				DERIVED: HDA. (2017d).
PERCENTAGE	> 29%	5–29%	< 4%				DERIVED: HDA. (2017d).
PERCENTAGE	> 29%	5–29%	< 4%				DERIVED: HDA. (2017d).
SUPPLIER TRANSFORMATION (SERVICE SUPPLIER)							
BEE LEVELS	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9				DERIVED: HDA. (2017d).
PERCENTAGE	> 65%	45–65%	< 44%				DERIVED: HDA. (2017d).
PERCENTAGE	> 50%	30–50%	< 29%				DERIVED: HDA. (2017d).
PERCENTAGE	> 79%	25–79%	< 24%				DERIVED: HDA. (2017d).
SUPPLIER TRANSFORMATION (PRODUCT SUPPLIER)							
BEE COMPLIANT	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9				DERIVED: HDA. (2017d).
% BLACK OWNERSHIP	> 65%	45–65%	< 44%				DERIVED: HDA. (2017d).
% WOMEN OWNERSHIP	> 50%	30–50%	< 29%				DERIVED: HDA. (2017d).
% SUPPLIERS WITHIN THE COMMUNITY	> 79%	25–79%	< 24%				DERIVED: HDA. (2017d).
CONTRACTORS TRANSFORMATION							
% JOBS FOR THE LOCAL COMMUNITY	> 89%	80–89%	< 79%				DERIVED: HDA. (2017d).
BEE COMPLIANT	LEVEL 1 - 4	LEVEL 5 - 8	LEVEL 9				DERIVED: HDA. (2017d).
% BLACK OWNERSHIP	> 65%	45–65%	< 44%				DERIVED: HDA. (2017d).
% WOMEN OWNERSHIP	> 50%	30–50%	< 29%				DERIVED: HDA. (2017d).

CONCEPTUALIZED BY THE MONITORING & EVALUATION, KNOWLEDGE MANAGEMENT AND RESEARCH PLANNING TEAM
 DATE: 2ND JUNE 2020
 QUERIES: racees.aghor@thehda.co.za



Annexure E: Spatial Investment Framework for Human Settlements (SIFHS) criteria for prioritising projects

CRITERIA			
IMPACT			
SUPPLY AND DEMAND	BUILT ENVIRONMENT CAPACITY	DEMOGRAPHIC/ DEPRIVATION PROFILE	ECONOMIC ACTIVITY
deliver the numbers to address housing demand	environmentally sensitive development	achieve mix in population profile (age, income)	achieve viable communities
achieve variation to cater for different levels of affordability	environmental impact assessments	achieve inclusionary neighbourhoods	achieve sustainable livelihoods and increase LED through links with housing delivery processes
achieve a mix of housing options and types	appropriate infrastructure - build in redundancy	variation in socio-cultural amenities to cater for different population groups	increase LED through links with local systems of food production
achieve a mix of tenure options	long term relevance - build in capacity for change	sellable identity - achieve sense of ownership and pride	mixed use neighbourhoods
density targets	social amenities - for a range of income levels	achieve mix in deprivation profiles across all neighbourhoods	flexible zoning, licencing and approvals
pedestrian-focused developments		10x10 - proximity to ten places to see and 10 places to visit	
INTEGRATE			
SITE SELECTION INNOVATION	AREA-BASED PLANNING	REGIONAL CRITICAL MASS	PROJECT-LEVEL INNOVATION
assess spatial planning mechanisms	context-specific solutions	achieve desired scale of impact	innovative material use and efficiency in construction systems
assess project readiness - land audits and technical verification	developed mechanisms for collective and individual decision-making	optimise land development viz fiscal, institutional and admin means	flexible internal planning
assess geo-technical capacity	build in capacity for flexible decision making systems	empowerment - social revenue as return on investment	passive energy systems
achieve alignment of plans at national, regional, local levels	ensure cross-sectoral initiatives and collaborative funding	mass customisation - address the need for numbers while allowing for variation in individual need	no differentiation between housing products for different income levels
assess accessibility levels	achieve socio-political buy-in	stimulate effective and equitable functioning of land markets	differentiation in product design to allow for multiple users and adaptability
meet desired norms/ standards at planning and architectural scale		Improved access to use of land	built-in physical capacity for change and ease of maintenance over time
compact city			

Source: Extract from HDA, (2016c): 9

INFOGRAPHICS SUMMARY

The following infographics have been completed for the HDA. The highlighted infographics are the ones available in the publication. Should additional information be required about this work, please contact raeesa.ghoor@thehda.co.za or karishma.busgeeth@thehda.co.za

Spatial Transformation Infographics Completed		
Province	Catalytic Project/PDA	
Eastern Cape	Zanemvula CP - Chatty Sub-Project	Analysed with Benchmarks A
Eastern Cape	Zanemvula CP - Joe Slovo West Sub-Project	Analysed with Benchmarks A
Western Cape	Belhar CBD CP	Analysed with Benchmarks A
Western Cape	Forest Village CP	Analysed with Benchmarks A
Western Cape	Glenhaven CP	Analysed with Benchmarks A
Western Cape	Macassar CP	Analysed with Benchmarks A
Western Cape	Thembalethu CP	Analysed with Benchmarks A
North-West	Bokamoso CP	Analysed with Benchmarks B
Gauteng	Leeupoort Rem CP	Analysed with Benchmarks B
Gauteng	John Dube Village CP	Analysed with Benchmarks B
Gauteng	Malibongwe Ridge CP	Analysed with Benchmarks B
Gauteng	Luhfereng CP	Analysed with Benchmarks B
Gauteng	Olivenhoutbosch Ext 60 CP	Analysed with Benchmarks B
Gauteng	Syferfontein CP	Analysed with Benchmarks B
Gauteng	Kirkney Andeon CP	Analysed with Benchmarks B
Gauteng	Lion Park Ext 2 CP	Analysed with Benchmarks B
Gauteng	Esselen Park CP	Analysed with Benchmarks B
Western Cape	Vredenburg CP	Analysed with Benchmarks B
Free State	Bakenpark 6 & 7 CP	Analysed with Benchmarks B
Free State	Bakenpark 6 & 7 Risks and Mitigations	Not Applicable
Free State	Airport Node & Estoire CP	Analysed with Benchmarks B
Free State	Airport Node & Estoire Risks and Mitigations	Not Applicable
Free State	Sasolburg Properties CP	Analysed with Benchmarks B
Northern Cape	Postmasburg CP	Analysed with Benchmarks B
Northern Cape	Lerato Park CP	Analysed with Benchmarks B
Northern Cape	Lerato Park Risks and Mitigations	Not Applicable
Gauteng	Johannesburg South PDA	Analysed with Benchmarks B & New Methodology
Gauteng	Greater Alexandra PDA	Analysed with Benchmarks B
Mpumalanga	Emahlelni Expansion PDA	Analysed with Benchmarks B
Eastern Cape	Port St Johns PDA	Analysed with Benchmarks B
Mpumalanga	White River Development Area PDA	Analysed with Benchmarks B
Northern Cape	Kimberly PDA	Analysed with Benchmarks B
Limpopo	Polokwane CBD PDA	Analysed with Benchmarks B

Spatial Transformation Planning Tool

Free State: Bakenpark 6&7

LIFE CYCLE STAGE: DESIGN

OVERVIEW SUMMARY		LAND VALUE-ADD [EXISTING]			HDA ROLE: IMPLEMENTING AGENT			HS TRANSFORMATION SCORECARD					
1 454 ENVISAGED HOUSING YIELD	(3) 0	9	0	11	INTEGRATION [PLANNED] SUMMARY	(13) 9	0	7	(17) 0	0			
0 HOUSES BUILT TO DATE					EDUCATIONAL AMENITIES								
95% DEVELOPABLE LAND [INCLUDES BAKENPARK X5 & CITY]					EARLY CHILDHOOD DEVELOPMENT CENTRES	PRIMARY SCHOOL	SECONDARY SCHOOL	TERTIARY FACILITY	BEE COMPLIANT	% BLACK OWNERSHIP			
- UNITS/HA					HEALTH AMENITIES	PRIMARY HEALTH CARE CLINICS	COMMUNITY HEALTH CENTRES	CULTURAL AMENITIES	% YOUTH OWNERSHIP	% WOMEN OWNERSHIP			
0 HOUSING OPPORTUNITIES (FIN YEAR)					LIBRARIES	COMMUNITY HALLS [COMMUNITY CENTRES]	LIBRARY	COMMUNITY HALLS [COMMUNITY CENTRES]	% DISABLED OWNERSHIP	% MILITARY VETS OWNERSHIP			
0 BENEFICIARIES (FIN YEAR)					CIVIC SERVICES	DEPARTMENT OF HOME AFFAIRS	DEPARTMENT OF LABOUR	DEPARTMENT OF SOCIAL DEVELOPMENT	SUPPLIER TRANSFORMATION (SERVICE SUPPLIER)	SUPPLIER TRANSFORMATION (PRODUCT SUPPLIER)			
() ENVISAGED HOUSING YIELD (HOUSING NEED)					DEPARTMENT OF HOME AFFAIRS	DEPARTMENT OF LABOUR	DEPARTMENT OF SOCIAL DEVELOPMENT	SASSA	BEE COMPLIANT	% SUPPLIERS WITHIN THE COMMUNITY			
BREAKDOWN OF HH OPPORTUNITIES (TYPLOGY)					DEPARTMENT OF LABOUR	DEPARTMENT OF SOCIAL DEVELOPMENT	SASSA	SOCIAL GRANT PAY POINTS	% BLACK OWNERSHIP	% WOMEN OWNERSHIP			
HH OPP = BENEFICIARIES = TITLE DEEDS (FIN YEAR)					DEPARTMENT OF SOCIAL DEVELOPMENT	SASSA	SOCIAL GRANT PAY POINTS	MULTI-PURPOSE CENTRES	CONTRACTORS TRANSFORMATION	% JOBS FOR THE LOCAL COMMUNITY			
DENSITY (ANALYSIS)					SOCIAL SERVICES	SECURITY AND EMERGENCY SERVICES	SECURITY AND EMERGENCY SERVICES	POLICE STATION	BEE COMPLIANT	% BLACK OWNERSHIP			
() TRANSVERSAL ALIGNMENT (ANALYSIS)					HOME FOR THE AGED	FIRE STATION [HIGH RISK AND CBD]	FIRE STATION [SUBURBAN BRICK]	FIRE STATION [SUBURBAN BRICK]	% WOMEN OWNERSHIP	% WOMEN OWNERSHIP			
QUALITY SUMMARY		4	0	0	SOCIAL SERVICES	HOME FOR THE AGED	CHILD AND YOUTH CARE FACILITIES	COMMUNICATION SERVICES	PLANS FOR URBAN MANAGEMENT	URBAN MANAGEMENT SUMMARY			
() INNOVATIVE TECHNOLOGIES					POST OFFICES/ POSTAL AGENCIES/ PO BOXES	POST OFFICES/ POSTAL AGENCIES/ PO BOXES	ICT ACCESS HUBS/ INFORMATION CENTRES	ICT ACCESS HUBS/ INFORMATION CENTRES	PART OF THE MUNICIPAL UMP	(8) 1	0	0	
() INNOVATIVE TECHNOLOGIES (UNITS)					ECONOMIC AMENITIES	SHOPPING POINTS	WATER AND SEWER	WATER AND SEWER	FINANCIAL CAPACITY OF THE MUNICIPALITY				
() SOLAR PANELS					SHOPPING POINTS	ELECTRICITY	ROAD INFRASTRUCTURE	ROAD INFRASTRUCTURE	INSTITUTIONAL CAPACITY OF THE MUNICIPALITY				
() WATER HARVESTING TANKS					WATER AND SEWER	ROAD INFRASTRUCTURE	ICT INFRASTRUCTURE	ICT INFRASTRUCTURE	BUILDING MAINTENANCE PLAN				
SOCIO-ECONOMIC DEVELOPMENT SUMMARY		7	0	0	4	SMME (PROJECTS)	ADDITIONAL JOBS CREATED	INFORMAL TRADE ON WALKWAYS	BENEFICIARY EDUCATION	PRECINCT MAINTENANCE PLAN			
() SOCIO-ECONOMIC SURVEYS					SMME (PROJECTS)	LED AND PUBLIC TRANSPORT	FOOD SECURITY	FOOD SECURITY	FINANCIAL CAPACITY (PMP)	FINANCIAL CAPACITY (PMP)			
() STANDS FOR BONDED AND FLISP HOUSING					LED AND PUBLIC TRANSPORT	ADDITIONAL JOBS CREATED	INFORMAL TRADE ON WALKWAYS	INFORMAL TRADE ON WALKWAYS	INSTITUTIONAL CAPACITY (PMP)	INSTITUTIONAL CAPACITY (PMP)			
() STANDS FOR COMMERCIAL AND RENTAL					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	CONCEPTUALIZED BY THE MONITORING & EVALUATION, KNOWLEDGE MANAGEMENT AND RESEARCH PLANNING UNIT				
() STANDS FOR MIXED LAND USE					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	DATE: 30TH MARCH 2020				
() STANDS FOR BUSINESS DEVELOPMENTS					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	QUERIES: Raeesa.Ghoor@thehda.co.za				
() SMME (PLANNED)					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY					
() INFORMAL TRADE ON WALKWAYS					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY					
() FOOD SECURITY					FOOD SECURITY	FOOD SECURITY	FOOD SECURITY	FOOD SECURITY					
													

(3)**OVERVIEW**

Risk	<ul style="list-style-type: none"> - Housing opportunities may not be linked to beneficiaries and title deeds - There is a need to ascertain whether the densities created conform to the standards. - There is a need to ascertain whether the housing yield is addressing the housing need as identified in the NHNR
Mitigations	<ul style="list-style-type: none"> - Relationships need to be established with deeds office, project and construction management (HDA, 2019-2021). - In planning, incorporate the National Housing Needs Register to identify beneficiaries (HDA, 2019-2021) - Refer to benchmarks for density standards.

(9)**LAND VALUE-ADD [EXISTING]**

Risk	<ul style="list-style-type: none"> - Some access to services and amenities are not currently available (See red flags).
Mitigations	<ul style="list-style-type: none"> - Consider accessibility to amenities by different modes of transport. - Consider distance when planning amenities that are needed (refer to benchmark documents)

(13)**INTEGRATION [PLANNED]**

Risk	<ul style="list-style-type: none"> - Not all amenities cater for the population need (current and development increase) in the area.
Mitigations	<ul style="list-style-type: none"> - Consider the population size (both current and increase) when planning and designing the project. - Make sure layout plans design and plan for supportive amenities and services - Consult with various stakeholders sector departments to influence their plans and investments based on housing intervention. In planning, province and local government to align planning and budget and liaise with sector departments and SOEs regarding implementation (HDA, 2019-2021).

(7)**SOCIO-ECONOMIC DEVELOPMENT**

Risk	<ul style="list-style-type: none"> - SMMEs and informal trading may lack enough sites - May need more mixed land use sites
Mitigations	<ul style="list-style-type: none"> - Encourage stands and spaces for SMMEs, informal trading and mixed land uses. - Consider stands for socio-economic activities when designing project layout plans

(3)**HS TRANSFORMATION SCORECARD**

Risk	<ul style="list-style-type: none"> - Potential risk of untransformed procurement.
Mitigations	<ul style="list-style-type: none"> - Once procurement begins encourage transformation compliance when acquiring developers, suppliers and contractors - SMME training is required (HDA, 2019-2021). NHBRC to undertake inspection of contractors to ensure enrolment (<i>ibid</i>). In addition, NHBRC and other stakeholders to monitor milestones of delivery (HDA, 2019-2021).

(8)**URBAN MANAGEMENT**

Risk	<ul style="list-style-type: none"> - No evidence of urban management plans
Mitigations	<ul style="list-style-type: none"> - HDA needs to establish an "IRDP Urban Management and Maintenance Fund" as a "central cog to enabling a dedicated funding arrangement and allocation of funds" (HDA, 2017c: 62). - HDA needs to run dedicated "beneficiary awareness and education campaigns" on asset value throughout the life-cycle of a project and post tenancy (HDA, 2017c: 59). - "Encourage municipalities to mobilize communities to create urban management plans" (HDA, 2019-2021).

(4)**QUALITY**

Risk	<ul style="list-style-type: none"> - The project may not be introducing innovative technologies such as solar panels, water harvesting etc.
Mitigations	<ul style="list-style-type: none"> - Encourage municipalities need "to plan, design and incorporate environmental sustainability elements in HS projects" (HDA, 2019-2021). - Encourage developer "to innovate and provide alternative typologies and technologies whilst creating awareness to the public" (HDA, 2019-2021).

CONCEPTUALIZED BY THE MONITORING &
EVALUATION, KNOWLEDGE MANAGEMENT AND
RESEARCH PLANNING UNIT
DATE: 2ND JUNE 2020
QUERIES: Reesha Ghori@thethda.co.za;
Kenellewe.Pholo@thethda.co.za





TRACKING INDICATORS
ANALYSED WITH BENCHMARKS B

OVERVIEW

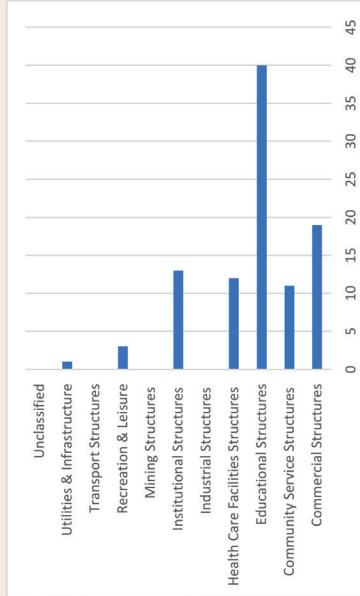
CURRENT PROJECTS IN THE PDA:
- 3 UISP PROJECTS

67% DEVELOPABLE LAND
TBC CURRENT DENSITY UNITS/Ha
407 Ha LAND SIZE PDA (Ha)
1126 CURRENT RESIDENTIAL UNITS
ENVISIONED HOUSING YIELD (HOUSING NEED)
BREAKDOWN OF HH OPPORTUNITIES (TYPOLOGY)
HH OPP = BENEFICIARIES = TITLE DEEDS (FIN YEAR)
DENSITY (ANALYSIS)
TRANSVERSAL ALIGNMENT (ANALYSIS)
DEVELOPABLE LAND

Spatial Transformation Baseline PDA: PORT ST JOHNS, PORT ST JOHNS LOCAL MUNICIPALITY

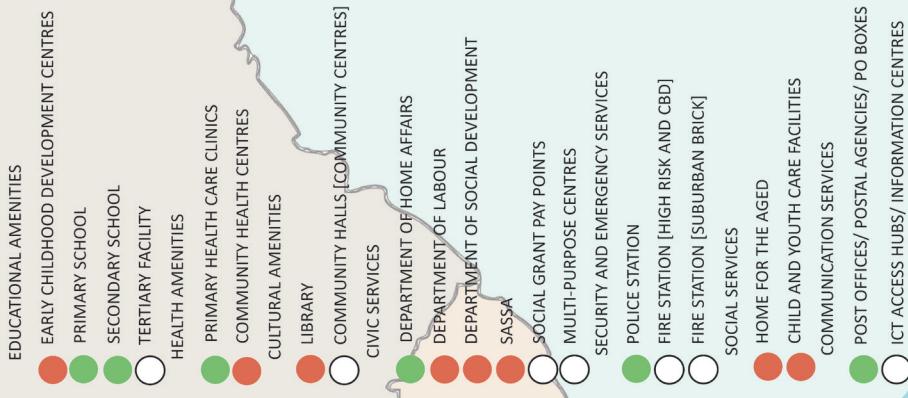
MIXED LAND USE

NUMBER OF NON-RESIDENTIAL STRUCTURES

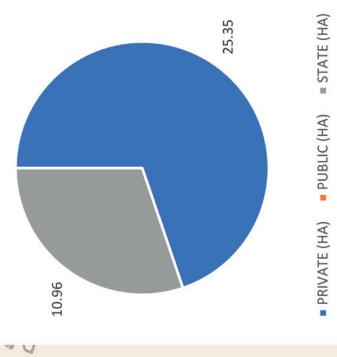


AMENITIES AND SERVICES

MEASURED FOR CURRENT POPULATION



VACANT LAND OWNERSHIP



INFRASTRUCTURE

TOTAL POPULATION: 2438

SOCIO-ECONOMICS

ANNUAL HOUSEHOLD INCOME OF PDA



TRANSPORT NETWORKS & NMT

ROAD INFRASTRUCTURE

TBC THE AREA HAS TRANSPORT INFRASTRUCTURE CONNECTED TO SOCIAL AMENITIES

WATER AND SEWER

ELECTRICITY

27.88% FLUSH TOILETS IN THEIR HOMES

9.53% ACCESS TO FLUSH TOILET

14.21% CHEMICAL TOILETS

1.22% PITLATERINE WITH VENTILATION

21.23% PITLATERINE WITHOUT VENTILATION

2.29% BUCKET SYSTEM

5.56% OTHER

71.14% ELECTRICITY ACCESS

20.58% CANDLES

6.03% PARAFFIN

1.65% SOLAR

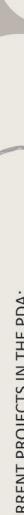
0.29% NONE

0.30% GAS

CONCEPTUALIZED BY THE MONITORING & EVALUATION, KNOWLEDGE MANAGEMENT AND RESEARCH PLANNING UNIT

DATE: 31ST MARCH 2021

QUERIES: Raeesa.Ghoor@thehda.co.za





NOTES

Reasonable care has been taken in the preparation of this report. The information contained herein has been derived from sources believed to be accurate and reliable. The Housing Development Agency does not assume responsibility for any error, omission or opinion contained herein, including but not limited to any decisions made based on the content of this report.

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